Macau Gaming | CHINA

CONGLOMERATES

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NOMURA INTERNATIONAL (HK) LIMITED



Action

Given a high base, converging consensus expectations and market volatility, monthly gaming revenue may become a less important driver of share prices for the time being. We favour bottom-up stock selection, and our top picks are Sands China (mass market, laggard) and Galaxy (new casino opening). We also like SJM, but caution that investor confidence may take time to rebuild.

⋉ Catalysts

We don't expect a broad-based sector re-rating until 2Q11, when positive seasonality kicks in. Laggard Sands China should perform ahead, as we expect 1Q11 to surprise on the upside, and Galaxy's new opening is a positive catalyst.

Anchor themes

We look for 26% growth in gaming revenue in 2011, with a resilient mass market and potential for upside surprise in the VIP segment. The underlying macro story remains the multi-year momentum in Chinese consumption.

Not just a macro call

① Headline revenue not enough to drive share prices?

Despite strong gaming revenue in January and February, Macau names seem to lack strength to trade up higher (see exhibit on page 4). Gaming revenue looks to have failed to re-rate the sector, as we believe: 1) consensus expects 25-30% growth, an implied monthly run rate of MOP20bn, given the February number; revenue is meeting but not beating expectations; and 2) investors worry about a delayed impact from credit tightening, so they are looking beyond the current strength. For the sector to re-rate, investors may need to see consecutive months of very strong revenue surprise, which likely have to be in the MOP 22-24bn range. Data takes time to accumulate; the re-rating will more likely come during the end of 2Q11, we think. Strong 1Q11 results (announced in May / June) may also help provide further valuation support for the sector.

② When macro = consensus call / micro factors come to the fore

The bullish assumption of a 25-30% y-y revenue increase has become a consensus call. We reckon that a slowdown risk is low, since: 1) mass market has been robust and could be boosted further in 2H11 amid infrastructural upgrades; and 2) VIP has room to surprise, as junket liquidity remains abundant and sustainable. But, as discussed, the growth estimate is unlikely to be re-rated in the shorter run, and thus we think it is important to become more selective in our stock picks as micro factors / stock-specific factors become more important.

3 Picking the right exposure

Buy a combo: Sands China (1928 HK) is our top pick: 1) it has lagged the sector; 2) it should show stronger earnings resilience in case of a VIP slowdown due to its higher exposure to mass market and non-gaming revenue; and 3) positive news flow is in the pipeline – progress on Lot 5&6 and sales of Four Seasons apartments.

Galaxy (27 HK) is our beta hedge: As a VIP-centric name (prior to opening of Galaxy Macau), Galaxy is more likely to continue to benefit should market momentum turn strong, in our view. More importantly, amid bullish sentiment, investors could become more ready to assign a premium to its option value – Galaxy Macau, the mega resort project on Cotai, which is due to open on 15 May 2011.

Stocks for action

We think consensus numbers have begun to converge because of a shared focus on monthly gaming revenue numbers, and thus see potential for surprise in company-specific stories.

| Stock | Rating | Price (HK\$) | Price target | Up/down- side (%) |
|--------------------------|---------|-----------------|--------------|----------------------|
| Sands China (1928 HK) | BUY | 17.02 | 24.0↑ | 41 |
| Galaxy (27 HK) | BUY * | 11.32 | 13.35↑ | 18 |
| SJM (880 HK) | BUY | 12.8 | 15.5↑ | 21 |
| Wynn Macau (1128 HK) | NEUTRAL | 21.0 | 23.51 | 12 |
| Melco Crown (MPEL US) | REDUCE | US\$7.35 | US\$6.9↑ | (6) |
| Melco Int'l (200 HK) | REDUCE | 5.13 | 4.83↑ | (6) |
| (200 1 t) | N | D | | |

^{*} Upgrading from Neutral. ↑ Raising PT. Note: 11 March closing prices

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Any authors named on this report are research analysts unless otherwise indicated. See the important disclosures and analyst certifications on pages 49 to 52.

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Not just a macro call

Executive summary

Still growing: 26% revenue growth for 2011 (up from 18%)

After recording 58% y-y growth in 2010, Macau gaming revenue remained resilient to test new records. The sector surprised the market by delivering record revenue of MOP19.9bn (47% y-y growth) in a seasonally weaker and the shortest month of the year – February. In our view, the strong momentum provides a solid foundation for the sector to continue its robust growth going forward, especially amid healthy growth in internal consumption in China, Chinese currency appreciation (3-5 % in 2011) and strong China economic backdrop (GDP to grow by 9.8% according to Nomura).

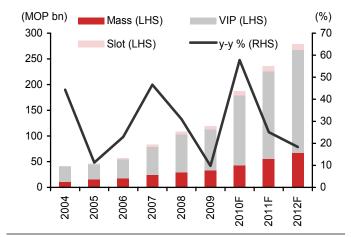
We expect the sector to grow at 26% y-y in 2011 (up from our original estimate of 18%). This is driven by underlying growth of 25% in the VIP segment (from 16%) and 30% growth in the mass market revenue (from 25%).

After recording 58% y-y growth in 2010, Macau gaming revenue remained resilient to test new records

Drivers: mass market remains robust, VIP could surprise

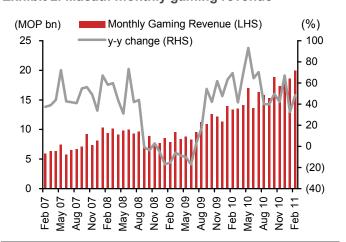
- VIP remains the wild card abundant junket liquidity drives VIP segment:
 Three sources support junket working capital: 1) retained earnings of junkets
 (remains strong given robust growth from 2010); 2) private equity sources, ie, VIP
 (stays on, as they are investing for an equity stake, thus are not easy to redeem);
 and 3) a casino's credit line (likely to remain relatively stable).
- Mass market growth remains robust, as expected, and may be boosted in 2H11: January and February recorded very strong mass market revenue mainly on higher spending per visitor (mass market revenue up 27%, vs visitation of 1%, Exhibit 11), we may see another boost to mass market business from increased visitation in 2H11, driven by infrastructural improvement (intercity train / border gate expansion) and the opening of a new casino, Galaxy Macau.

Exhibit 1. Macau: gaming revenue forecast



Source: Direcção de Inspecção e Coordenação de Jogos

Exhibit 2. Macau: monthly gaming revenue



Source: DICJ, Nomura estimates

But strong headline revenue not enough to drive share prices

Despite strong revenues in both January and February, Macau names are still trading at around the same level as the beginning of the year. Gaming revenue looks to have failed to re-rate the sector, as we believe:

 Higher expectation caps share price performance: The consensus assumption now centres on 25-30%, with an implied monthly run rate of MOP20bn. Given the February number, current revenue is meeting but not beating expectations, thus the share prices may be rangebound before any re-rating kicks in in 2Q11.

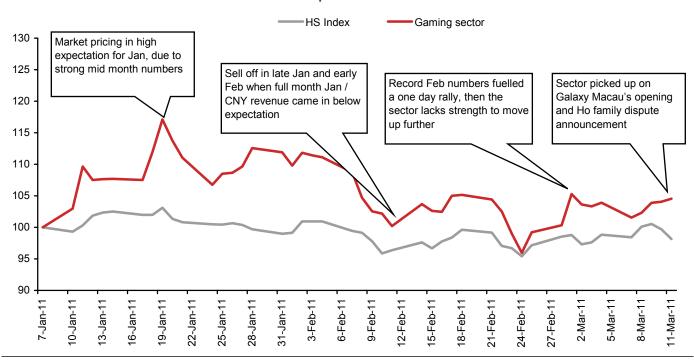
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Concerned about a potential slowdown, investors look further ahead: Recent share price performance has replicated that of 1H10; even after a few months of strong revenue in 1H10, the share prices did not respond, as investors worried about the impact of China property tightening. Investors are now worried about the delayed impact from credit tightening stemming from rate hikes.

On the macro front, the sector will likely be re-rated toward the end of 2Q, in our view. This is because for the sector to re-rate, investors need to see consecutive months of very strong revenue surprise, likely in the MOP 22-24bn range due to the expectation gap. Besides, monthly revenue data takes time to accumulate. Strong 1Q11 results, which are usually announced in May, may also help provide support to share prices.

On the macro front, the sector will likely be re-rated toward the end of 2Q





Source: Bloomberg

When macro = consensus call / micro factors come to the fore

As the consensus growth assumption is now concentrated in the 25-30% range, versus being rooted in the 10-15% range in 2010, more room has been created for disappointment and there is less room for a re-rating on gaming revenue upside surprise. Since the bullish y-y growth assumption of 25-30% has become a consensus call, and is unlikely to change in the short run, we think it is important to become more selective in our stock picks as micro factors / stock specific factors become more pertinent.

Important to become more selective in our stock picks as micro factors / stock specific factors become more pertinent

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Picking the right exposure

To maintain exposure while minimising downside risk, we are selective in our stock picks:

- Sands China (1928 HK) is our top pick: 1) it has lagged the sector year to date, providing less room for downward correction; 2) it should experience stronger earnings resilience in case of a VIP slowdown due to its higher exposure to mass market and non-gaming revenue; and 3) there is positive news flow in the pipeline progress on Lot 5&6 and sales of Four Seasons apartments.
- Galaxy (27 HK) is beta hedge: As a VIP-centric name (prior to the opening of Galaxy Macau), Galaxy is more likely to continue to benefit should the market momentum turn strong. More importantly, amid bullish sentiment, investors could become more ready to assign a premium to its option value – Galaxy Macau, the mega resort project on Cotai due to open on 15 May 2011.

Exhibit 4. Valuation comp table

| | | | Market | Share | Price | Potential | | P/E (x) | | EV/E | BITDA | (x) |
|------------------------|---------------------|---------|------------------|----------------|-----------------|----------------------|------|---------|------|------|-------|------|
| Stock | Bloomberg code | Rating | cap. (US\$mn) | price (Loc) | Target (Loc) | up/down- side (%) | 10F | 11F | 12F | 10F | 11F | 12F |
| Macau Casino Operator | rs (HK-listed) | | | | | | | | | | | |
| Galaxy | 27 HK | BUY | 5,957 | 11.32 | 13.35 | 18 | 33.9 | 22.3 | 17.9 | 24.8 | 14.8 | 9.4 |
| Melco | 200 HK | REDUCE | 811 | 5.13 | 4.83 | (6) | NM | NM | NM | NM | NM | NM |
| Melco-Crown | MPEL US | REDUCE | 3,909 | 7.35 | 6.90 | (6) | NM | NM | NM | 12.2 | 10.6 | 9.3 |
| Sands China Ltd | 1928 HK | BUY | 17,589 | 17.02 | 24.00 | 41 | 27.5 | 19.4 | 15.7 | 15.9 | 12.5 | 9.1 |
| SJM | 880 HK | BUY | 9,001 | 12.80 | 15.50 | 21 | 19.3 | 14.7 | 12.5 | 13.1 | 9.8 | 8.4 |
| Wynn Macau | 1128 HK | NEUTRAL | 13,988 | 21.00 | 23.50 | 12 | 24.1 | 18.5 | 16.0 | 19.0 | 14.9 | 13.2 |
| Macau Casino Operator | rs (HK-listed) avei | rage | | | | 11 | 26.2 | 18.7 | 15.5 | 17.0 | 12.5 | 9.9 |
| | | | | | | | | | | | | |
| Singapore and Malaysia | a | | | | | | | | | | | |
| Genting Malaysia | GENM MK | BUY | 6,525 | 3.35 | 4.12 | 23 | 15.1 | 14.2 | 13.2 | 7.2 | 6.3 | 5.4 |
| Genting Singapore | GENS SP | REDUCE | 18,829 | 1.96 | 1.01 | (48) | 39 | 39.6 | 31.8 | 23.3 | 22.4 | 19.1 |
| | | | | | | | | | | | | |
| Overall sector average | | | | | | 7 | 26.5 | 21.5 | 17.9 | 16.5 | 13.0 | 10.6 |

Prices as of 11 March 2011

Source: Bloomberg for non-rated stocks, Nomura estimates

Valuation methodology and risks for Genting Malaysia:

Valuation methodology: We set our price target based on the stock's average historical discount to DCF-based RNAV since 1997. Risks: Although we believe that to a large extent concern of potential loss of revenue to the two Singapore casinos has been largely priced in, a sharper-than-expected fall in GENM's revenue would likely see the shares trading at a sharper discount to RNAV. Conversely, a lower-than-expected loss in revenue could be an upside risk to our estimates and price target.

Valuation methodology and risks for Genting Singapore:

Valuation methodology: We value GENS using an EV/EBITDA multiple of 12x. Upside risks to our REDUCE call include: 1) higher-than-expected wins per table and slots for its table games and slot machines; we have assumed wins per table per day at 50% of Macau average for VIP tables and 67% of Macau average for mass market tables. For slot machines, we assume wins per slot per day in-line with Macau averages. 2) Higher-than-expected visitors to both its Universal Studios theme park and casino.

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Still growing

No sign of slowdown

2010 finished with 58% y-y growth in Macau gaming revenue for the full year, even given the high base effect stemming from 2H09. An increase in VIP revenue played a large role in driving this result — VIP grew 70% versus mass market growth of only 30%. The strong liquidity spilt over to 2011 to fuel strong revenue numbers in the past two months. February surprised the market with record revenue of MOP19.9bn (47% y-y growth), given that it is usually a seasonally weaker period and is the shortest month of the year. We think this upbeat momentum sets a foundation for the sector to continue its robust growth. Our view and assumption is also supported by a strong China economic backdrop (Nomura expects GDP to grow by 9.8%), the healthy expected growth in internal consumption in China as well as Chinese currency appreciation (3-5% in 2011 according to Nomura).

Strong China economic backdrop (Nomura expects GDP to grow by 9.8%), the healthy expected growth in internal consumption in China as well as Chinese currency appreciation

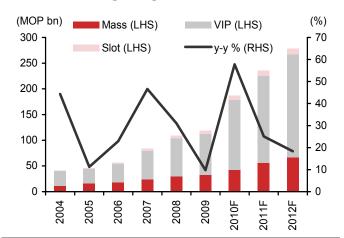
Expecting 26% revenue growth

We are not worried about the risk of a slowdown. February, a month that is physically shorter and was further dampened by an initially slow start, still delivered MOP19.9bn in gaming revenue. Evidence points toward the fact that liquidity within the junket system remains adequate, and shows no sign of slowing. We also expect mass market growth to persist. On that note, our original assumption of 16% growth in VIP gaming revenue seems understated. Therefore, we have increased our VIP revenue assumption to 25% from 16% y-y. We deem the new assumption achievable, but we note that the room to move the estimate further up may be limited at least for the time being, as the growth rate is already implying a monthly run rate of close to MOP20bn. Therefore, current reported revenue is meeting rather than beating expectations, in our view. This could change, however, if Macau were to start delivering monthly gaming revenue of MOP23-24bn.

We expect the strong mass market growth trend to further pick up in 2H11. This is because mass market growth is driven by two forces – visitation growth and spending per visitor. As mentioned, currently, the growth comes predominantly from higher spending per visitor (mass market revenue up 27%, vs visitation of 1% in January 2011; see Exhibit 13). However when we enter the second half of the year, during which the Guangzhou-Zhuhai train line and expansion work at the Gongbei border gate are expected to be completed, we believe that mass market growth could see further upside, fuelled by visitation uptake.

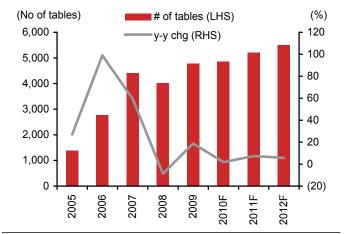
When we enter 2H, during which the Guangzhou-Zhuhai train line and expansion work at the Gongbei border gate are expected to be completed, we believe that mass market growth could see further upside





Source: DICJ

Exhibit 6. Table supply growth



Source: DICJ & Nomura estimates

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Mass market and VIP

Mass market robust, VIP could surprise

VIP remains the wild card – abundant junket liquidity shields credit tightening impact

The PBOC hiked the reserve requirement ratio (RRR) by 50bps (effective 24 February, 2011) for a second consecutive time in 2011 and the eighth time since 2010. The benchmark RRR will rise to 19% (19.5% for large financial institutions and 17.5% for small and medium-sized institutions) after the 50bps hike. Our banking team thinks that frequent RRR hikes since November 2010 could be having a cumulative impact on the liquidity condition of China's banking sector. Tighter liquidity could put pressure on VIP business in Macau, but we think that the impact would be far more contained versus 2008.

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Junkets have three major sources of funding:

- Retained earnings.
- Private equity sources that invested in the junkets in exchange for an equity stake in the operation.
- Credit lines from casino operators.

We think retained earnings have become much more abundant as junkets, VIP business promoters, like operators, would have benefited from the robust business growth in 2010. Their balance sheets would also have gotten much stronger versus 2008 as a result – allowing for an initial buffer in the event of a slowdown. Also, junkets have gotten more experienced in managing their cash and screening clients, ie, lending to the "right" people in our view. This helps them to minimise default risk. Based on our recent channel checks, junkets are suggesting that the average number of days for collection lies between 10 days and two weeks, which is healthy, in our view. This ratio implies that the junkets could potentially roll their working capital roughly 2-3 times a month. In addition, some junkets we spoke to stated that they have skipped hosting their annual fund raising party and are stocked up in liquidity. All evidence points toward the fact that liquidity remains strong in the sector.

Another concern on liquidity stems from potential fear of private equity sources pulling out their funding amid tighter credit conditions. However, in reality it is much easier to invest than to pull money out, as the private equity sources / the VIPs are invested in the junkets in exchange for an equity stake in their operations. We think the impact on the way up (as the money flows in) will be much more magnified / faster versus on the way down (as the money gets pulled out) because it won't be an easy quest. Based on junkets that we talked to, it is rare for people to take their money out, in any case.

The final source of funding is from casinos. Casinos' credit line accounts for roughly 20% of total working capital of junkets. This seems a relatively stable source, especially given the close working relationship and interdependence between the casinos and the junkets. We think some casinos might be giving out more generous credit lines, helping to boost junkets' working capital at their properties. We expect VIP revenue to grow at 25% y-y in 2011.

All evidence points toward the fact that liquidity remains strong in the sector

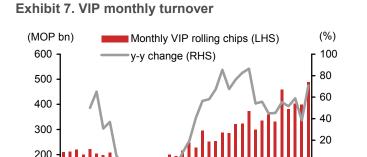
We expect VIP revenue to grow at 25% y-y in 2011

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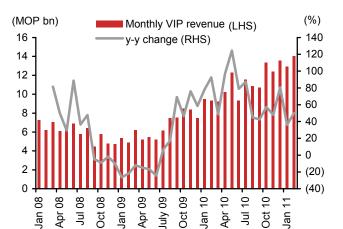
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(20)



Jan 10

Exhibit 8. VIP monthly revenue



Source: DICJ & Nomura estimates

Source: DICJ

100

O

80

an

Jul 08 Oct 08 Jan 09

Mass market sees more upside in 2H11

60

Apr (

July 09 Oct 09

Mass-market results were relatively muted at the top line, as they only constitute 30% of total gaming revenue versus VIP. But we should not overlook the fact that 1) mass market in January hit a record high with close to 27% growth y-y and 2) this robust trend persisted into Chinese New Year in February. Since we did not see a major pickup in visitation during the given period, we reckon that the growth came primarily from higher spending per visitor. This is as evidenced by our observation as we strolled the mass gaming floors of a few key casinos in Macau during Chinese New Year holiday, a good proportion of the table limits had been lifted from the HK\$200-300 average up to HK\$500-1,000 average per bet.

Jul 10

9

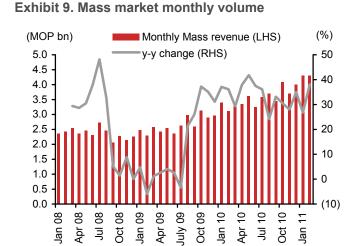
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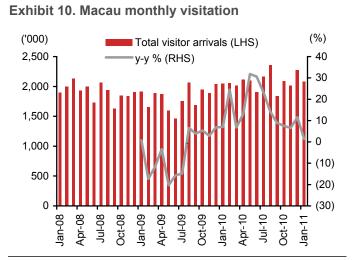
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While the spending factor could continue to fuel the mass market, we may see another boost to mass market business from increased visitation in 2H11 driven by infrastructure improvement. The intercity train line that runs from Guangzhou to Zhuhai will likely be completed in 2H11, as well as the expansion work for the Gongbei Border Gate. The opening of a new casino, Galaxy Macau, in May could also help in attracting more visitors to Macau. Overall, we expect mass market revenue to grow at 30% y-y for 2011.

Mass market growth remains robust, as expected and infrastructure upgrades and new openings should drive the mass market higher in 2H11

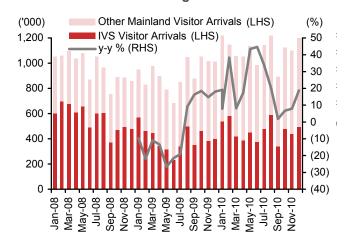


Source: DICJ Source: DICJ & Nomura estimates



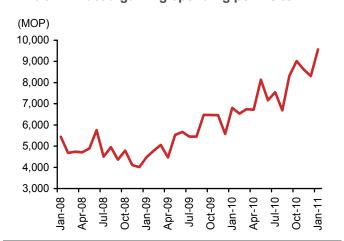
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Exhibit 11. Chinese visitors growth to Macau



Source: DSEC

Exhibit 12. Macau gaming spending per visitor



Source: CEIC

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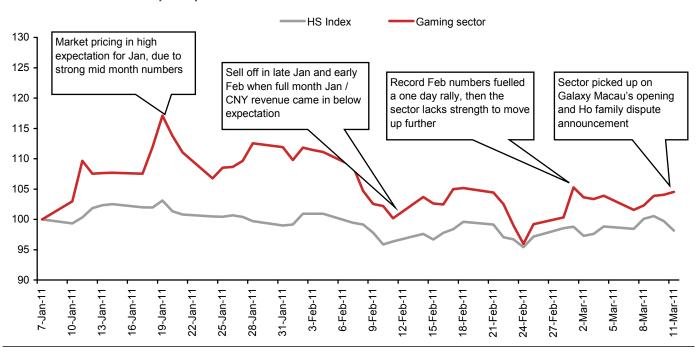
Share price performance

Headline insufficient to drive share prices

Stocks are not budging

Despite seeing strong gaming revenues — January and February delivered 30% and 47% y-y growth, respectively — share prices seem to continue to resist trading up.

Exhibit 13. Macau share price performance



Source: Bloomberg

Share prices seem to be lingering at a similar level as at the beginning of the year. We think this could be explained by the following reasons:

1) Expectation gap

The consensus growth rate assumption is now concentrated at 25-30% (implied monthly revenue of MOP20bn), versus the 10-15% recorded in 2010. The high expectation creates less room for upside surprise and more room for disappointment. For example, the sector rallied only on the initial day, when the record revenue number for February was being announced. In the days that followed, the stocks trended slightly down and in a rangebound manner. This is because the MOP19.9bn was already expected and thus in the price. On the flip side, the sector was under noticeable pressure in late January and early February when the full month figure for January and initial Chinese New Year numbers came in shy of expectation (sector down 10% on average versus HSI down 2%), the magnitude of the sell-off mirrored the previous gain of the stocks, ie, the higher it had rallied, pricing in more of the optimism from a potentially strong revenue figure, the more it sold off. The slightest sign of a slowdown in monthly or weekly figures, even though this may only have been due to seasonality, was treated by investors as a structural slowdown, resulting in a large sell-off. Investors prefer to remain cautious.

Consensus growth expectation of 25-30% growth creates less room for surprise for the upside and more room for disappointment

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2) Slowdown = credit tightening, investors look beyond current strength

Apart from the gap in expectations that created room for disappointment, another reason for the sell-off was that investors were making a connection between the slowdown and the potential drying up of junket liquidity, which could potentially be a drag on gaming revenue growth in the VIP segment. Even though current gaming revenue appears strong, investors are forward looking. In short, they want to look beyond the strength now, as they fear that credit tightening will have a delayed impact on Macau gaming revenue. Amid rising CPI and inflationary concerns, investors may find themselves more reluctant to pay a premium for this sector in general. On that conservative sentiment, the sector faces difficulty in finding the strength to break through and trade up higher in our view.

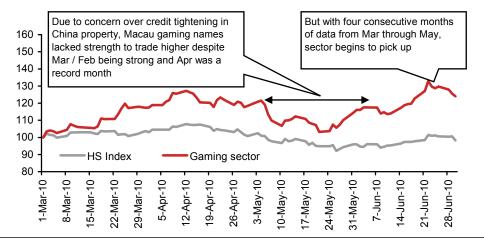
Investors are worried about a delayed impact from credit tightening

If sector re-rates, likely to come in 2Q

With this expectation gap overhang in place, it could take a least a few months of strong revenue to dismiss the concerns of a slowdown from a less exciting economic backdrop. The gap between 15% (expectation) and 58% (actual) is much higher than 30% (expectation) versus 58% (if it were to become actuality). Unless we were to see consecutive months of MOP23-24bn in monthly gaming revenue, it is difficult to prompt consensus to move its growth estimates further up to trigger a re-rating of the sector. Since it takes time to accumulate a few months of strong data, the share price movement will likely replicate this gradual process and move up slowly. This could also be seen in the share price performance during 1H10. Even though we saw a flow of healthy and strong revenue figures from January through May 2010, share prices would not respond, only moving sideways. This is because investors were worried about a delayed impact from credit tightening targeting China property specifically; therefore, even with the current data looking encouraging investors are fixated on the future. In 2010, the stock price really only picked up toward the end of 2Q, and we think the pattern could repeat itself this year, as we worry not about a potential slowdown but the risk introduced by an expectation gap.

Strong data that counter slowdown concern takes time to accumulate, thus re-rating will likely take time as well

Exhibit 14. Macau share price performance in 1H10



Source: Bloomberg

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3) Strong 1Q11 results may provide support

Both January and February reported strong mass market revenue. Since mass market is on average 3-4x the margin of VIP business, the strong momentum in the mass market should have positive implications for earnings in the coming quarter, in our view, especially for mass market focused plays such as Sands China (1928 HK) and SJM (880 HK).

Yet we reckon that strong earnings growth could take longer (one/two quarters) for investors to appreciate, because they are not disclosed as promptly as revenue numbers. This does not change the fact that valuation is ultimately driven by earnings, not revenue. Therefore, even when the top line does not surprise on the upside, earnings could potentially provide a positive surprise, keeping the sector attractive. Lastly, we think the power of earnings growth for the sector will find further support from favourable supply/demand dynamics (6-7% supply and 26% demand growth – up from 18%) which should allow for better operating leverage over the course of this year. Since 1Q results are expected to start coming in May, strong earnings reports may act as an extra force in the re-rating of the sector.

Strong mass market revenue in Jan / Feb forms strong foundation for 1Q11 results, which may give sector valuation support

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Macro/micro factors

When macro=consensus, micro matters

The sector started 2010 with 15-18% q-q growth assumptions. Therefore, top-line revenue numbers more readily beat expectation, sometimes by a large margin. This benefited the whole Macau sector for casino operators. All stocks delivered very strong upside, including Melco International, which had been a loss-making company. However, for this year, beating the bullish 25-30% growth assumption has become harder, especially when 25-30% is the consensus call. On that note, the strategy of buying a whole basket of Macau stocks will most likely no longer work or maximise upside for investors. Micro, stock-specific factors have come to the fore and will begin to matter more, we think, requiring investors to be selective.

Consensus call on 25-30% growth estimate brings micro factors to the fore in stock picking

Picking the right exposure

The combo

The slowdown risk for the sector is relatively low, as fundamentals are intact amid favourable supply/demand dynamics and still robust liquidity, but the expectation gap continues to introduce higher risk on the downside than upside to the gaming sector, in our view. This is especially true for stocks that have delivered very strong performance, pricing in much of the optimism from growth expectations. We recommend a combo to get exposure to the sector.

Core holding: defensive laggard play

First, to counter this risk to minimise downside in case of a revenue growth disappointment, investors should pick stocks which have:

- lagged the sector year to date, providing less room for downward correction;
- stronger earning resilience in case of a VIP slowdown due to a higher exposure to mass market and non-gaming revenue;
- positive news flow in the pipeline.

We like Sands China (1928 HK)

- Sands China is down 0.4%, lagging the sector, which has been up 14% year to date, and therefore in the case of a revenue slowdown, Sands China should find itself less susceptible than other names that have priced in relatively more upside.
- Its mass gaming and non-gaming EBITDA contributes roughly 85% of total EBITDA, and therefore in the case of a top-line revenue slowdown driven by VIP growth, Sands China should be affected less; also, its high mass market exposure should allow it, in our view, to better capture growth potential from the visitation boost driven by infrastructural upgrades, most of which will be completed in 2H11.
- Its share price has been hit lately due to an investigation and allegations held against its parent company, but given the recent correction we think the negatives have been priced in. The stock should find support from 1) strong 1Q11 results due to the strong mass gaming revenue collected in January and over the Chinese New Year period; 2) additional updates on the labour hiring progress of 5 & 6, especially after Galaxy Macau opens, which should help to free up labour; and 3) the eventual sale of the Four Seasons apartment building (likely in 1H11), which could help Sands China to unlock value from its portfolio of non-core assets.

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Exhibit 15. Sands China vs. sector performance

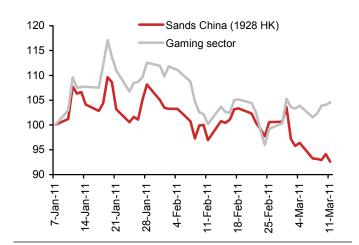
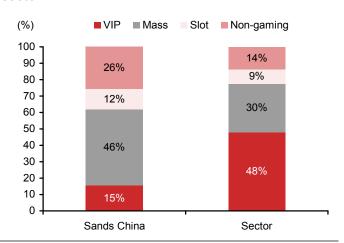


Exhibit 16. Sands China EBITDA breakdown vs. sector



Source: DICJ & Nomura estimates

Source: DICJ

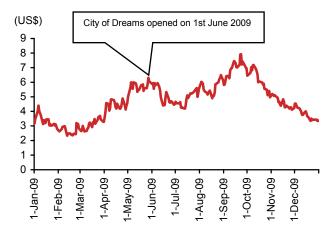
Hedge: high beta name boosted by catalysts

As a hedge against a potential change in sentiment, where March potentially posts another month of record revenue which is off the radar at MOP22-24bn, we recommend owning Galaxy in the portfolio to capture upward momentum.

Galaxy is a beta play (27 HK)

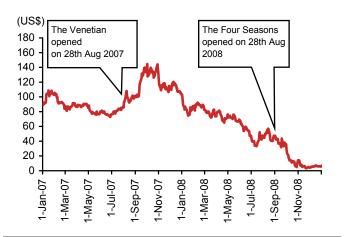
As a VIP-centric name (prior to opening to Galaxy Macau), Galaxy is more likely to continue to benefit should market momentum turn strong. More importantly, amid bullish sentiment, investors could become more ready to assign a premium to its option value – Galaxy Macau, the mega resort project on Cotai due to open in early 2011. The logic is that investors could be more upbeat and confident about the earnings ability of the project if revenue continues to be strong. A new project typically triggers the operator's stock to rally two months prior to the opening. Galaxy's management will likely provide guidance on the process at its newly scheduled party on 16 March, which could clear up any uncertainty and give further support to the share price.

Exhibit 17. Share price impact from the opening of City of Dreams on MPEL



Source: Bloomberg

Exhibit 18. Share price impact from the opening of Venetian on LVS



Source: Bloomberg

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BUY

Action

Charlene Liu

We like Sands China (SC) as it has: 1) lagged the sector by 14% ytd; 2) high mass market business that reduces the impact of top-line volatility and maximizes benefits from potential visitation growth in 2H11 on infrastructure upgrades; 3) positive catalysts in the pipeline (visibility on Lot 5&6; Four Seasons apartment sales). Overreaction on litigation and govt investigation has led to a good entry point, and we do not think its Macau concession is at risk. Valuation is attractive at 12.5x FY11F EBITDA (11x ex-Lot 5&6). Maintain BUY; raise PT to HK\$24.

Catalysts

Easing of labour constraints gives improved visibility to progress of Lot 5&6; sales of Four Seasons apartments; and clarification around Jacobs' case.

Anchor themes

We favour stocks with resilient qualities in a downturn as the expectation gap has introduced higher downside risk.

| Closing price on 11 Mar | HK\$17.02 |
|---------------------------|------------------|
| Price target | HK\$24.00 |
| | (from HK\$20.00) |
| Upside/downside | 41.0% |
| Difference from consensus | 4.3% |
| | |
| FY11F net profit (US\$mn) | 904 |
| Difference from consensus | 14.6% |

Nomura vs consensus

Source: Nomura

The consensus price target spans a wide range of HK\$18 to HK\$27, distorting the comparison.

Attractive risk/reward profile

① Three reasons to BUY

We like SC as it has: 1) lagged the sector by 14% ytd, making it more resilient than peers if revenue growth falls short of expectation; 2) high mass market exposure, thus making it more immune to a potential VIP slowdown and better positioned to capture visitation growth in 2H11; and 3) positive newsflow catalysts – namely, progress on Lot 5&6 and Four Seasons-serviced apartment sales. These factors should provide valuation support, in our view. We think concern over the corruption investigation and litigation from the ex-CEO is overdone, as the charges and potential fines (likely modest) are pressed against the parent company, not SC. Thus, we see no threat to SC's Macau concession at present and believe the recent correction presents a buying opportunity.

Valuation is attractive when allowing for fair adjustment SC is trading at 12.5x FY11F EBITDA, still viewed as high by investors. However, we see EBITDA as understated by a lack of contribution from Lot 5&6 and EV as overstated by capex spending on the project. Adjusted for those factors, SC trades at 11x FY11F EBITDA. For FY12F, the first year with an earnings impact stemming from Lot 5&6 (assumed opening in 2Q12), the multiple stands at 9x.

3 In-line 4Q10, expect stronger 1Q11

EBITDA was also flat q-q due to a lower than theoretical win rate in the VIP business at Four Seasons, but this was in part compensated by the non-gaming revenue gain at the Venetian. We expect to see stronger q-q improvement in 1Q11 due to strong mass market revenue and market share recorded in Jan and CNY holiday in Feb.

Maintain BUY, raise price target to HK\$24

Our higher PT reflects higher expected earnings. Downside risks include: 1) regulatory risks, especially from China; 2) substantial delays from its Cotai project on unresolved labour issue; and 3) more market share losses from competition.

| Key financials & val | uation | S | | |
|-----------------------------------|--------|-------|-------|-------|
| 31 Dec (US\$mn) | FY09 | FY10F | FY11F | FY12F |
| Revenue | 3,301 | 4,144 | 4,989 | 7,007 |
| Reported net profit | 213 | 639 | 904 | 1,116 |
| Normalised net profit | 213 | 639 | 904 | 1,116 |
| Normalised EPS (US\$) | 0.026 | 0.079 | 0.112 | 0.139 |
| Norm. EPS growth (%) | 20.7 | 200.4 | 41.5 | 23.5 |
| Norm. P/E (x) | 82.6 | 27.5 | 19.4 | 15.7 |
| EV/EBITDA (x) | 24.5 | 15.9 | 12.5 | 9.1 |
| Price/book (x) | 4.8 | 4.1 | 3.4 | 2.8 |
| Dividend yield (%) | 0.0 | 0.0 | 0.0 | 0.0 |
| ROE (%) | 8.6 | 15.9 | 18.9 | 19.3 |
| Net debt/equity (%) | 51.9 | 31.8 | 21.2 | 5.7 |
| Earnings revisions | | | | |
| Previous norm. net profit | | 584 | 647 | 976 |
| Change from previous (%) | | 9.4 | 39.7 | 14.4 |
| Previous norm. EPS (US\$) | | 0.073 | 0.080 | 0.121 |
| Source: Company, Nomura estimates | | | | |



Source: Company, Nomura estimates

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Valuation and investment risks

Valuation

We continue to value Sands China using a sum-of-the-parts methodology:

For its existing operations – The Plaza and other operations less corporate expenses – we continue to apply a multiple of 13x FY11F EBITDA, toward the higher end of the industry average range of 12-14x. We believe that SC's existing casino operations have a competitive advantage over its peers in terms of earnings quality (more mass market), and this is particularly true for Venetian Macao and Sands Macao, which are considered "must-see" attractions in Macau. Therefore, we continue to use 14.5x to value those two properties (at the high end of the industry average range of 12-14.5x).

Casino operation: 13x FY11F EBITDA with the exception of Venetian and Sands Macao at 14.5x FY11F EBITDA

We lift the attributed value for the Four Seasons serviced apartments to US\$923mn or HK\$9,000/sq ft, in line with the transaction price of Mandarin Oriental serviced apartments in the secondary market. We consider the latter a more relevant reference than the One Central Apartments (which we have previously been using as a reference), another high-end project in Macau.

Four Seasons serviced apartments: HK\$9,000/sq ft

For Lot 5&6, we now apply 12x annualized FY12F EBITDA of US\$410mn (10% RoIC), adjusted for the incremental capex and discounted back to FY10F. We have lifted our target multiple to 12x from 10x to capture improved visibility on the project amid the easing of labour constraints. Our revised multiple is consistent with that we use for Galaxy Macau by Galaxy Entertainment.

Lot 5&6: 12x FY12F EBITDA

Our valuation methodology is unchanged; the upward revision to our price target mainly reflects our higher EBITDA and revenue forecasts, which are supported by stronger overall sector growth.

Exhibit 19. Sands China: NEW sum-of-the-parts valuation

| Divisions | Valuation methodology | 2011F NAV (US\$mn) | Per share (US\$) | Per share (HK\$) |
|------------------------------|--|-----------------------|---------------------|---------------------|
| Gaming | valuation methodology | (03\$1111) | (03\$) | (пкф) |
| | | | | |
| Sands Macao | 14.5x FY11F EBITDA | 5,294 | 0.66 | 5.13 |
| Venetian Macao | 14.5x FY11F EBITDA | 14,601 | 1.81 | 14.15 |
| Four Seasons | 13x FY11F EBITDA | 2,252 | 0.28 | 2.18 |
| Ferry business | 13x FY11F EBITDA | (490) | (0.06) | (0.48) |
| Less: Corporate expense | 13x FY11F EBITDA | (234) | (0.03) | (0.23) |
| Gross asset value | | 21,423 | 2.66 | 20.76 |
| less net debt/(cash) | FY11F year-end forecast | (1,109) | (0.14) | (1.07) |
| Net asset value ex-Lot 5&6 | | 20,314 | 2.52 | 19.69 |
| Four season apartment sale | HK\$9,000/sq ft, 0.8m salable GFA | 923 | 0.11 | 0.89 |
| Lot 5&6 | 12x FY12F annualized EBITDA of US\$410mn, discount back to 2011 at 11.5%, less US\$1bn capex | 3,524 | 0.44 | 3.42 |
| Target valuation by end-FY11 | | | | 24.00 |

Source: Nomura estimates

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Exhibit 20. Sands China: OLD sum-of-the-parts valuation

| | | 2011F NAV | Per share | Per share |
|------------------------------|---|-----------|-----------|-----------|
| Divisions | Valuation methodology | (US\$mn) | (US\$) | (HK\$) |
| Gaming | | | | |
| Sands Macao | 14.5x FY11F EBITDA | 4,971 | 0.62 | 4.82 |
| Venetian Macao | 14.5x FY11F EBITDA | 12,603 | 1.57 | 12.22 |
| Four Seasons | 13x FY11F EBITDA | 2,114 | 0.26 | 2.05 |
| Ferry business | 13x FY11F EBITDA | (478) | (0.06) | (0.46) |
| Less: Corporate expense | 13x FY11F EBITDA | (234) | (0.03) | (0.23) |
| Gross asset value | | 18,976 | 2.36 | 18.39 |
| less net debt/(cash) | FY11F year-end forecast | (1,728) | (0.21) | (1.67) |
| Net asset value ex-Lot 5&6 | | 17,249 | 2.14 | 16.72 |
| Four season apartment sale | HK\$6,000/sq ft, 0.8m saleable GFA | 615 | 0.08 | 0.60 |
| Lot 5&6 | 10x FY12F annualized EBITDA of US\$404mn, discounted back to 2011 at 11.5% less US\$950mn capex | 2,771 | 0.34 | 2.69 |
| Target valuation by end-FY11 | | | | 20.00 |

Source: Nomura estimates

Risks to our investment view

Downside risks include: 1) regulatory risks, especially from China; 2) substantial delays from its Cotai project; and 3) more market share losses from competition.

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Financial statement analysis

Earnings revisions

After factoring in our new market share and gaming revenue assumptions, we have increased our EBITDA forecasts for Sands China.

 Our market share assumptions remain largely unchanged with the exception for the Lot 5&6 project, as we trimmed market share assumptions to factor in more conservative expectations for opening dates.

Below we summarise the changes to our assumptions

Exhibit 21. Sands China: Earnings estimate revisions

| Operating assumptions | | | | | | | | | |
|-----------------------|---------|-------------|-------|-------|-----------|-------|-------|-----------|-------|
| _ | Group (| gaming reve | nue | VII | P segment | | Mas | s segment | |
| | FY10 | FY11F | FY12F | FY10 | FY11F | FY12F | FY10 | FY11F | FY12F |
| Old | | | | | | | | | |
| Revenue (US\$mn) | 4,463 | 5,027 | 7,301 | 2,620 | 2,935 | 4,498 | 1,521 | 1,734 | 2,394 |
| Market share (%) | 19 | 18 | 23 | 17 | 15 | 20 | 27 | 26 | 30 |
| New | | | | | | | | | |
| Revenue (US\$mn) | 4,525 | 5,428 | 7,647 | 2,614 | 3,200 | 4,829 | 1,582 | 1,864 | 2,400 |
| Market share (%) | 19 | 18 | 21 | 16 | 15 | 19 | 27 | 26 | 28 |
| | | | | | | | | | |

| Financial assumptions | | | | | | | | | |
|-----------------------|------------|------|----------------------------|-------|-------|-------|--------|------------|-----|
| _ | EPS (US\$) | | EPS (US\$) EBITDA (US\$mn) | | | | EBITDA | margin (%) | |
| Old | 0.07 | 0.08 | 0.12 | 1,152 | 1,320 | 1,843 | 23 | 23 | 22 |
| New | 0.08 | 0.11 | 0.14 | 1,207 | 1,490 | 1,963 | 23 | 24 | 22 |
| Change | 0.01 | 0.03 | 0.02 | 55.2 | 169.7 | 120.4 | 0.7 | 1.0 | 0.2 |
| Change (%) | 9 | 40 | 14 | 5 | 13 | 7 | 3 | 4 | 1 |

Note: Group gaming revenue also includes revenue from slots, which is not broken down separately

Source: Nomura estimates

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Financial statements

| Income statement (US\$mn) | | | | | |
|--|---------|---------|---------|---------|---------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| Revenue | 3,054 | 3,301 | 4,144 | 4,989 | 7,007 |
| Cost of goods sold | | | | | |
| Gross profit | 3,054 | 3,301 | 4,144 | 4,989 | 7,007 |
| SG&A | (2,663) | (2,838) | (3,319) | (3,909) | (5,718) |
| Employee share expense | | | | | |
| Operating profit | 391 | 463 | 825 | 1,080 | 1,288 |
| EBITDA | 671 | 796 | 1,190 | 1,490 | 1,963 |
| Depreciation | (268) | (320) | (347) | (392) | (658) |
| Amortisation | (12) | (13) | (19) | (18) | (17 |
| EBIT | 391 | 463 | 825 | 1,080 | 1,288 |
| Net interest expense | (118) | (150) | (146) | (146) | (147) |
| Associates & JCEs | | | | | |
| Otherincome | (97) | (100) | (40) | (30) | (25 |
| Earnings before tax | 176 | 213 | 639 | 904 | 1,116 |
| Income tax | | *** | *** | *** | |
| Net profit after tax Minority interests | 176 | 213 | 639 | 904 | 1,116 |
| Other items | | | | | |
| Preferred dividends | | | | | |
| Normalised NPAT | 176 | 213 | 639 | 904 | 1,116 |
| Extraordinary items | | | | | , |
| Reported NPAT | 176 | 213 | 639 | 904 | 1,116 |
| Dividends | - | - | - | - | - |
| Transfer to reserves | 176 | 213 | 639 | 904 | 1,116 |
| | | | | | |
| Valuation and ratio analysis | | | | | |
| FD normalised P/E (x) | 99.7 | 82.6 | 27.5 | 19.4 | 15.7 |
| FD normalised P/E at price target (x) | 140.6 | 116.5 | 38.8 | 27.4 | 22.2 |
| Reported P/E (x) Dividend yield (%) | 99.7 | 82.6 | 27.5 | 19.4 | 15.7 |
| Dividend yield (%) Price/cashflow (x) | 68.5 | 24.9 | 15.2 | 11.8 | 8.9 |
| Price/castillow (x) Price/book (x) | 14.1 | 4.8 | 4.1 | 3.4 | 2.8 |
| EV/EBITDA (x) | 32.6 | 24.5 | 15.9 | 12.5 | 9.1 |
| EV/EBIT (x) | 56.0 | 42.1 | 23.0 | 17.3 | 13.9 |
| Gross margin (%) | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| EBITDA margin (%) | 22.0 | 24.1 | 28.7 | 29.9 | 28.0 |
| EBIT margin (%) | 12.8 | 14.0 | 19.9 | 21.6 | 18.4 |
| Net margin (%) | 5.8 | 6.4 | 15.4 | 18.1 | 15.9 |
| Effective tax rate (%) | - | - | - | - | - |
| Dividend payout (%) | - | - | - | - | - |
| Capex to sales (%) | 64.6 | 11.7 | 11.3 | 21.4 | 15.3 |
| Capex to depreciation (x) | 7.4 | 1.2 | 1.4 | 2.7 | 1.6 |
| ROE (%) | 15.3 | 8.6 | 15.9 | 18.9 | 19.3 |
| ROA (pretax %) | 7.3 | 7.3 | 12.7 | 15.6 | 17.3 |
| Growth (%) | | | | | |
| Revenue | 55.4 | 8.1 | 25.6 | 20.4 | 40.5 |
| EBITDA | 31.3 | 18.6 | 49.5 | 25.1 | 31.8 |
| EBIT | (1.6) | 18.3 | 78.3 | 30.9 | 19.4 |
| Normalised EPS | (10.1) | 20.7 | 200.4 | 41.5 | 23.5 |
| Normalised FDEPS | (10.1) | 20.7 | 200.4 | 41.5 | 23.5 |
| Per share | | | | | |
| Reported EPS (US\$) | 0.02 | 0.03 | 0.08 | 0.11 | 0.14 |
| Norm EPS (US\$) | 0.02 | 0.03 | 0.08 | 0.11 | 0.14 |
| Fully diluted norm EPS (US\$) | 0.02 | 0.03 | 0.08 | 0.11 | 0.14 |
| | 0.46 | 0.46 | 0.54 | 0.65 | 0.79 |
| Book value per share (US\$) | 0.16 | 0.46 | 0.54 | 0.05 | 0.73 |

Due to higher depreciation from the development of Lot 5&6 in 2012F

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| Cashflow (US\$mn) | | | | | |
|----------------------------------|---------|---------|-------|---------|---------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| EBITDA | 671 | 796 | 1,190 | 1,490 | 1,963 |
| Change in working capital | (113) | 54 | 3 | 25 | 26 |
| Other operating cashflow | (302) | (146) | (42) | (32) | (25) |
| Cashflow from operations | 256 | 704 | 1,152 | 1,483 | 1,965 |
| Capital expenditure | (1,974) | (386) | (470) | (1,070) | (1,070) |
| Free cashflow | (1,717) | 319 | 682 | 413 | 895 |
| Reduction in investments | (45) | (338) | - | - | - |
| Net acquisitions | | | | | |
| Reduction in other LT assets | (92) | 70 | (2) | (3) | - |
| Addition in other LT liabilities | 6 | (0) | 0 | 0 | - |
| Adjustments | 255 | 275 | 3 | 3 | 1 |
| Cashflow after investing acts | (1,594) | 325 | 683 | 414 | 896 |
| Cash dividends | - | (146) | - | - | - |
| Equity issue | - | 1,701 | - | - | - |
| Debtissue | 1,836 | (1,403) | 914 | (125) | (619) |
| Convertible debt issue | | | | | |
| Others | (198) | (93) | (147) | (147) | (148) |
| Cashflow from financial acts | 1,637 | 59 | 766 | (272) | (768) |
| Net cashflow | 43 | 384 | 1,449 | 141 | 128 |
| Beginning cash | 499 | 542 | 926 | 2,375 | 2,516 |
| Ending cash | 541 | 926 | 2,374 | 2,516 | 2,644 |
| Ending net debt | 4,342 | 1,911 | 1,376 | 1,109 | 362 |
| Source: Nomura estimates | | | | | |

Capex for development of Lot 5&6

| As at 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
|---|-------|-------|-------|--------|--------|
| Cash & equivalents | 542 | 926 | 2,375 | 2.516 | 2.644 |
| Marketable securities | 012 | 020 | 2,070 | 2,010 | 2,01 |
| Accounts receivable | 288 | 295 | 340 | 357 | 375 |
| Inventories | 11 | 10 | 10 | 10 | 1′ |
| Other current assets | | | | | |
| Total current assets | 841 | 1,231 | 2,724 | 2,883 | 3,029 |
| LT investments | 338 | 677 | 677 | 677 | 67 |
| Fixed assets | 5,510 | 5,305 | 5,410 | 6,070 | 6,465 |
| Goodwill | | | | | |
| Other intangible assets | 46 | 41 | 41 | 41 | 4 |
| Other LT assets | 152 | 82 | 85 | 87 | 87 |
| Total assets | 6,888 | 7,336 | 8,937 | 9,758 | 10,299 |
| Short-term debt | 1,285 | 104 | 893 | 637 | 764 |
| Accounts payable | 741 | 801 | 849 | 892 | 936 |
| Other current liabilities | 0 | 0 | 0 | 0 | (|
| Total current liabilities | 2,027 | 905 | 1,742 | 1,528 | 1,700 |
| Long-term debt | 3,599 | 2,733 | 2,857 | 2,988 | 2,242 |
| Convertible debt | 4.0 | 4.0 | 40 | 4.0 | |
| Other LT liabilities | 13 | 13 | 13 | 13 | 13 |
| Total liabilities | 5,638 | 3,651 | 4,612 | 4,530 | 3,95 |
| Minority interest Preferred stock | | | | | |
| Common stock | | 80 | 80 | 80 | 80 |
| | - | 80 | 80 | 80 | 00 |
| Retained earnings Proposed dividends | | | | | |
| • | 4.050 | 2.005 | 4 040 | E 4 47 | 0.000 |
| Other equity and reserves | 1,250 | 3,605 | 4,243 | 5,147 | 6,263 |
| Total shareholders' equity | 1,250 | 3,685 | 4,324 | 5,228 | 6,344 |
| Total equity & liabilities | 6,888 | 7,336 | 8,936 | 9,758 | 10,299 |
| Liquidity (x) | | | | | |
| Current ratio | 0.41 | 1.36 | 1.56 | 1.89 | 1.78 |
| Interest cover | 3.3 | 3.1 | 5.6 | 7.4 | 8.7 |
| Leverage | | | | | |
| Net debt/EBITDA (x) | 6.47 | 2.40 | 1.16 | 0.74 | 0.18 |
| Net debt/equity (%) | 347.5 | 51.9 | 31.8 | 21.2 | 5.7 |
| Activity (days) | | | | | |
| Days receivable | 31.6 | 32.3 | 28.0 | 25.5 | 19.1 |
| Days inventory | na | na | na | na | na |
| Days payable | na | na | na | na | na |
| Cash cycle | na | na | na | na | na |

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Galaxy Entertainment Group 27 HK

GAMING, HOTELS & LEISURE | CHINA

From Neutral

BUY

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We upgrade the stock to BUY with a new PT of HK\$13.35. As a current VIP-centric play with an option value from the opening of Galaxy Macau (GM), Galaxy is a beta play, in our view, and a hedge on potential positive revenue growth surprise, because the option value often trades at a premium in a bullish market. The recent share price correction presents a good buying opportunity, underpinned further by its less-demanding valuation at 9x FY12F EBITDA, when we believe GM will have its first full-year impact on Galaxy.

✓ Catalysts

More updates on pre-booking and from analysts as property tours of GM are being organized now that the official date of opening has been announced.

Anchor themes

We favour stocks with resilient qualities in a downturn as the expectation gap has introduced higher downside risk.

| Closing price on 11 Mar | HK\$11.32 |
|---------------------------|-----------------|
| Price target | HK\$13.35 |
| | (from HK\$7.50) |
| Upside/downside | 18.0% |
| Difference from consensus | 2.1% |
| | |
| FY11F net profit (HK\$mn) | 2,042 |
| Difference from consensus | 18.7% |

Nomura vs consensus

Source: Nomura

Our estimate is slightly ahead of consensus due to our more optimistic assumptions for Galaxy Macau at US\$200mn EBITDA for FY11F.

A beta play – hedge on the upside

1 Hedge on potential upside growth

Among the six operators we cover, Galaxy has the highest financial and operating leverage due to its VIP-centric exposure (before GM opens). If revenue growth surprises on the upside, we believe its share price, especially after recent corrections, could rally. In addition, as the demand-supply gap widens further, we believe more optimism will be priced in for its option value on the upcoming GM opening.

Delay overhand gone; GM opening to buffer downside

The official opening date of GM has been announced as 15 May 2011. removing the stock's biggest perceived overhang. While the announced opening date is slightly behind the original guided date of late 1Q11, GM does not have to compete against others in terms of timeline since it is the only casino scheduled to open in 2011. The Street's average FY12F EBITDA forecast of ~US\$400mn for GM seems achievable (vs City of Dreams at >US\$300mn and Venetian at >US\$800mn as reported in 2010). Last, with Galaxy's clear major catalyst in the pipeline (ie, new opening), investors are likely to hold the stock into the opening of GM, thus giving the downside a buffer.

3 Expect flat 4Q10F – likely be overlooked

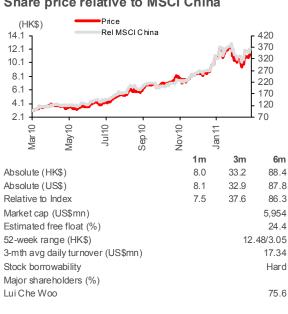
Galaxy expects to report its 4Q10 results on 31 Mar, and we expect a 5% q-q decline in revenue due to a lower win rate. We estimate 4Q10F EBITDA will be flat q-q at HK\$616mn due to operating leverage.

4 Valuation and risk

We continue to value Galaxy based on a sum-of-the-parts approach. Downside risks: 1) regulatory risks like visitation quotas; 2) credit tightening on the VIP business; and 3) a significant delay in the opening of GM (we expect the project to launch in 2Q11, likely in May).

| Key financials & va | Key financials & valuations | | | | | | |
|-----------------------------------|-----------------------------|--------|--------|--------|--|--|--|
| 31 Dec (HK\$mn) | FY09F | FY10F | FY11F | FY12F | | | |
| Revenue | 12,426 | 19,709 | 32,044 | 40,371 | | | |
| Reported net profit | 1,149 | 1,329 | 2,042 | 2,573 | | | |
| Normalised net profit | 463 | 1,329 | 2,042 | 2,573 | | | |
| Normalised EPS (HK\$) | 0.12 | 0.34 | 0.51 | 0.64 | | | |
| Norm. EPS growth (%) | na | 185.5 | 52.2 | 24.7 | | | |
| Norm. P/E (x) | 96.3 | 33.9 | 22.3 | 17.9 | | | |
| EV/EBITDA (x) | 43.8 | 24.8 | 14.8 | 9.4 | | | |
| Price/book (x) | 5.5 | 4.7 | 3.9 | 3.3 | | | |
| Dividend yield (%) | 0.0 | 0.0 | 0.0 | 0.0 | | | |
| ROE (%) | 15.1 | 15.0 | 19.4 | 20.1 | | | |
| Net debt/equity (%) | 28.5 | 89.0 | 78.1 | 36.2 | | | |
| Earnings revisions | | | | | | | |
| Previous norm. net profit | | 1,187 | 1,653 | 1,901 | | | |
| Change from previous (%) | | 11.9 | 23.5 | 35.4 | | | |
| Previous norm. EPS (HK\$) | | 0.30 | 0.41 | 0.47 | | | |
| Source: Company, Nomura estimates | | | | | | | |

Share price relative to MSCI China



Source: Company, Nomura estimates

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Valuation and investment risks

Valuation

We value Galaxy based on a sum-of-the-parts (SOTP) approach, applying slightly different EBITDA multiples to each business segment, based on our view of earnings predictability, property quality and growth potential. Our 12-month PT of HK\$13.35 includes: 1) the StarWorld casino at 12x FY11F EV/EBITDA; 2) City Clubs at 6x FY11F EV/EBITDA; and 3) the construction business at book value. Our target valuation of a 12x EV/EBITDA multiple is in line at the low end of the industry average range of 12-14x.

Since it is now near the opening of Galaxy Macau, we apply 13x EV/EBITDA to value Galaxy Macau, up from 10x. This is because we believe that in a bullish market, the market could assign a premium to this option value that sits on Galaxy's valuation.

In short, our valuation methodology remains unchanged.

| | | FY11F NAV | Per share |
|---------------------------|--|-----------|-----------|
| Divisions | Valuation methodology | (HK\$mn) | (HK\$) |
| Gaming | | 58,566 | 14.57 |
| Galaxy StarWorld | 12x FY11F EBITDA (net of corporate expenses) | 18,717 | 4.65 |
| Galaxy Macau | 13x FY12E EBITDA discounted at 11.5% | 38,879 | 9.67 |
| CityClubs | 6x FY11F EBITDA | 970 | 0.24 |
| Construction materials | 9x FY11F EBITDA | 4,131 | 1.03 |
| Gross Asset Value | | 62,697 | 15.59 |
| Less net debt | FY11F year-end forecast | 9,008 | 2.24 |
| Target valuation end-FY11 | | 53,689 | 13.35 |

Source: Nomura estimates

Exhibit 23. Galaxy: OLD sum-of-the-parts valuation

| | FY11F NAV | Per share |
|--|---|---|
| Valuation methodology | (HK\$mn) | (HK\$) |
| | 37,648 | 9.36 |
| 12x FY11F EBITDA (net of corporate expenses) | 14,254 | 3.54 |
| 10x FY11F annualized EBITDA | 22,589 | 5.62 |
| 6x FY11F EBITDA | 805 | 0.20 |
| 9x FY11F EBITDA | 1,720 | 0.43 |
| | 39,369 | 9.79 |
| FY11F year-end forecast | 9,226 | 2.29 |
| | 30,143 | 7.50 |
| | 12x FY11F EBITDA (net of corporate expenses) 10x FY11F annualized EBITDA 6x FY11F EBITDA 9x FY11F EBITDA | Valuation methodology (HK\$mn) 37,648 12x FY11F EBITDA (net of corporate expenses) 14,254 10x FY11F annualized EBITDA 22,589 6x FY11F EBITDA 805 9x FY11F EBITDA 1,720 39,369 FY11F year-end forecast 9,226 |

Source: Nomura estimates

Investment risks

Potential downside risks include: 1) regulatory risks from China; and 2) a slower-thanexpected completion of Galaxy Macau leading to a significant delay.

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Financial statement analysis

Earnings revisions

After factoring in our new market share and gaming revenue assumptions, we increase our EBITDA forecasts for Galaxy.

- The adjustment to FY11F EBITDA is due mainly to a change in our assumed EBITDA for StarWorld. Previously, we assumed StarWorld's EBITDA would drop 17% y-y in FY11 due to the impact of the opening of Galaxy Macau. Given that the opening is now slightly delayed and with our higher industry growth and margin assumptions, however, we now look for StarWorld's EBITDA to be almost flat y-y in FY11F.
- We also revise our FY12F EBITDA estimates to account for our higher projections for GM and, to a lesser degree, StarWorld. Having observed the turnaround achieved by a similar mega resort property, City of Dreams, which delivered US\$213mn in EBITDA in 2H10, we revise upwards our FY12F EBITDA for Galaxy Macau from US\$380mn to US\$430mn to realize its full potential.

Below we summarize the changes to our assumptions:

Exhibit 24. Sands China: Earnings estimate revisions

| O | nerating | assumptions | 3 |
|---------------|----------|-------------|---|
| $\overline{}$ | peraming | assumptions | • |

| | Group g | aming reve | nue | VII | segment | | Mas | s segment | |
|------------------|---------|------------|--------|--------|---------|--------|-------|-----------|-------|
| | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F |
| Old | | | | | | | | | |
| Revenue (HK\$mn) | 17,682 | 26,132 | 33,111 | 15,058 | 20,813 | 26,314 | 1,040 | 3,187 | 4,389 |
| Market share (%) | 12 | 14 | 14 | 14 | 16 | 17 | 5 | 8 | 9 |
| New | | | | | | | | | |
| Revenue (HK\$mn) | 17,613 | 29,084 | 35,997 | 14,874 | 23,773 | 28,052 | 1,154 | 3,287 | 5,683 |
| Market share (%) | 11 | 14 | 14 | 13 | 16 | 16 | 5 | 8 | 10 |

Financial assumptions

| | EPS (HK\$) | | | EBITDA (HK\$mn) | | | EBITDA margin (%) | | |
|------------|------------|-------|-------|-----------------|-------|-------|-------------------|-------|-------|
| | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F |
| Old | 0.30 | 0.41 | 0.47 | 1,973 | 3,223 | 4,625 | 10.0 | 11.0 | 12.3 |
| New | 0.34 | 0.51 | 0.64 | 2,134 | 3,666 | 5,390 | 10.8 | 11.4 | 13.4 |
| Change | 0.0 | 0.1 | 0.2 | 161.0 | 443.0 | 765.3 | 0.9 | 0.4 | 1.0 |
| Change (%) | 12 | 24 | 35 | 8 | 14 | 17 | 9 | 4 | 8 |

Note: Group gaming revenue also includes revenue from slots, which is not broken down separately

Source: Nomura estimates

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Financial statements

| Income statement (HK\$mn) | | | | | |
|--|----------|------------|----------|----------|---------|
| Year-end 31 Dec | FY08 | FY09F | FY10F | FY11F | FY12I |
| Revenue | 10,619 | 12,426 | 19,709 | 32,044 | 40,371 |
| Cost of goods sold | (3,249) | (4,426) | (7,293) | (12,043) | (14,905 |
| Gross profit | 7,370 | 8,000 | 12,416 | 20,001 | 25,460 |
| G&A | (8,025) | (7,515) | (10,867) | (17,553) | (21,940 |
| Employee share expense | , | | , , , | , | , |
| Operating profit | (655) | 484 | 1,548 | 2,448 | 3,520 |
| EBITDA | 489 | 1,026 | 2,134 | 3,666 | 5,390 |
| Depreciation | (352) | (348) | (348) | (992) | (1,650 |
| Amortisation | (792) | (194) | (238) | (225) | (214 |
| EBIT | (655) | 484 | 1,548 | 2,448 | 3,520 |
| Net interest expense | (225) | (111) | (136) | (224) | (697 |
| Associates & JCEs | 52 | 86 | 80 | 80 | 80 |
| Otherincome | (1,402) | 89 | 10 | 10 | 10 |
| Earnings before tax | (2,231) | 548 | 1,502 | 2,315 | 2,919 |
| ncome tax | 1,503 | (76) | (163) | (256) | (325 |
| let profit after tax | (728) | 472 | 1,339 | 2,058 | 2,593 |
| Minority interests | 165 | (9) | (10) | (16) | (20 |
| Otheritems | | | | | |
| Preferred dividends | | | | | |
| Normalised NPAT | (563) | 463 | 1,329 | 2,042 | 2,57 |
| Extraordinary items | (10,828) | 685 | - | - | - |
| Reported NPAT | (11,390) | 1,149 | 1,329 | 2,042 | 2,57 |
| Dividends Fransfer to reserves | (11,390) | - 1,149 | 1,329 | 2,042 | 2,57 |
| | , , , | | - | | - |
| /aluation and ratio analysis | | | | | |
| D normalised P/E (x) | na | 96.3 | 33.9 | 22.3 | 17.9 |
| D normalised P/E at price target (x) | na | 113.6 | 40.0 | 26.3 | 21.1 |
| Reported P/E (x) | na | 38.9 | 33.7 | 22.2 | 17.8 |
| Dividend yield (%) | - | - | - | - | |
| Price/cashflow (x) | 958.3 | 15.1 | 12.7 | 7.1 | 4.4 |
| Price/book (x) | 6.4 | 5.5 | 4.7 | 3.9 | 3.3 |
| EV/EBITDA (x) | 87.0 | 43.8 | 24.8 | 14.8 | 9.4 |
| EV/EBIT (x) | na | 85.4 | 33.7 | 21.9 | 14.3 |
| Gross margin (%) | 69.4 | 64.4 | 63.0 | 62.4 | 63.1 |
| EBITDA margin (%) | 4.6 | 8.3 | 10.8 | 11.4 | 13.4 |
| EBIT margin (%) | (6.2) | 3.9 | 7.9 | 7.6 | 8.7 |
| Net margin (%) | (107.3) | 9.2 | 6.7 | 6.4 | 6.4 |
| Effective tax rate (%) | na | 13.8 | 10.9 | 11.1 | 11.2 |
| Dividend payout (%) | na | - | - | - | |
| Capex to sales (%) | 14.0 | 18.8 | 35.7 | 7.9 | 8.0 |
| Capex to depreciation (x) | 4.2 | 6.7 | 20.2 | 2.6 | 0.2 |
| ROE (%) | (89.6) | 15.1 | 15.0 | 19.4 | 20.1 |
| ROA (pretax %) | (3.3) | 4.1 | 8.4 | 10.3 | 14.2 |
| Growth (%) | | | | | |
| Revenue | (19.7) | 17.0 | 58.6 | 62.6 | 26.0 |
| EBITDA | (60.2) | 109.7 | 108.1 | 71.8 | 47.0 |
| BIT | na | na | 219.6 | 58.1 | 44.0 |
| Normalised EPS | na | na | 185.5 | 52.2 | 24.7 |
| Normalised EPS | na | na | 183.9 | 52.2 | 24.7 |
| Per share | | | | | |
| Reported EPS (HK\$) | (2.89) | 0.29 | 0.34 | 0.51 | 0.6 |
| Norm EPS (HK\$) | (0.14) | 0.12 | 0.34 | 0.51 | 0.6 |
| | (0.14) | 0.12 | 0.33 | 0.51 | 0.6 |
| Fully diluted norm EPS (HK\$) | | | | | 0.0 |
| Fully diluted norm EPS (HK\$) Book value per share (HK\$) | 1.78 | 2.07 | 2.39 | 2.87 | 3.48 |

Galaxy Macau as the main earnings driver in FY12F

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| Year-end 31 Dec | FY08 | FY09F | FY10F | FY11F | FY12F |
|----------------------------------|---------|---------|---------|---------|--------|
| EBITDA | 489 | 1,026 | 2,134 | 3,666 | 5,390 |
| Change in working capital | (39) | 718 | (581) | (670) | (141) |
| Other operating cashflow | (403) | 1,221 | 1,971 | 3,410 | 5,065 |
| Cashflow from operations | 47 | 2,965 | 3,523 | 6,406 | 10,314 |
| Capital expenditure | (1,487) | (2,332) | (7,035) | (2,535) | (335) |
| Free cashflow | (1,441) | 633 | (3,512) | 3,871 | 9,979 |
| Reduction in investments | (326) | (170) | (80) | (80) | (80) |
| Net acquisitions | (21) | - | - | - | - |
| Reduction in other LT assets | 309 | (62) | - | - | - |
| Addition in other LT liabilities | (1,995) | 103 | - | - | - |
| Adjustments | 2,104 | 212 | 122 | 128 | 199 |
| Cashflow after investing acts | (1,369) | 715 | (3,470) | 3,919 | 10,098 |
| Cash dividends | (2) | (0) | - | - | _ |
| Equity issue | 1 | 2 | - | - | - |
| Debtissue | 103 | (1,798) | 7,763 | - | - |
| Convertible debt issue | | | | | |
| Others | (440) | (368) | (535) | (816) | (816) |
| Cashflow from financial acts | (338) | (2,164) | 7,228 | (816) | (816) |
| Net cashflow | (1,707) | (1,449) | 3,758 | 3,103 | 9,281 |
| Beginning cash | 8,230 | 6,042 | 3,516 | 5,151 | 4,597 |
| Ending cash | 6,524 | 4,593 | 7,274 | 8,253 | 13,879 |
| Ending net debt | 670 | 2,327 | 8,455 | 9,008 | 5,107 |

Debt restructuring to refinance Galaxy Macau

| Balance sheet (HK\$mn) | | | | | |
|----------------------------|---------|---------|---------|---------|--------|
| As at 31 Dec | FY08 | FY09F | FY10F | FY11F | FY12F |
| Cash & equivalents | 6,042 | 3,516 | 5,151 | 4,597 | 8,499 |
| Marketable securities | 0,042 | 5,510 | 0,101 | 7,551 | 0,438 |
| Accounts receivable | 1.799 | 986 | 1,774 | 2.660 | 3.028 |
| Inventories | 94 | 85 | 85 | 2,000 | 85 |
| Other current assets | 18 | 38 | 38 | 38 | 38 |
| Total current assets | 7.953 | 4.625 | 7.047 | 7,379 | 11.649 |
| LT investments | 833 | 1,003 | 1,083 | 1,163 | 1,243 |
| Fixed assets | 8,086 | 11,589 | 18,528 | 20,509 | 19,088 |
| Goodwill | -, | , | -,- | ., | -, |
| Other intangible assets | 1,488 | 1,391 | 1,260 | 1,141 | 1,033 |
| Other LT assets | 292 | 354 | 354 | 354 | 354 |
| Total assets | 18,651 | 18,963 | 28,271 | 30,545 | 33,366 |
| Short-term debt | 436 | 1,383 | 3,221 | 3,221 | 3,221 |
| Accounts payable | 4,255 | 4,120 | 4,326 | 4,542 | 4,769 |
| Other current liabilities | 11 | 62 | 62 | 62 | 62 |
| Total current liabilities | 4,702 | 5,565 | 7,609 | 7,826 | 8,053 |
| Long-term debt | 6,276 | 4,460 | 10,384 | 10,384 | 10,384 |
| Convertible debt | | | | | |
| Other LT liabilities | 400 | 503 | 503 | 503 | 503 |
| Total liabilities | 11,378 | 10,528 | 18,496 | 18,713 | 18,940 |
| Minority interest | 263 | 267 | 277 | 293 | 313 |
| Preferred stock | | | | | |
| Common stock | 394 | 394 | 394 | 394 | 394 |
| Retained earnings | | | | | |
| Proposed dividends | | | | | |
| Other equity and reserves | 6,617 | 7,774 | 9,103 | 11,146 | 13,719 |
| Total shareholders' equity | 7,011 | 8,169 | 9,498 | 11,540 | 14,113 |
| Total equity & liabilities | 18,651 | 18,963 | 28,271 | 30,546 | 33,366 |
| Limitality (w) | | | | | |
| Liquidity (x) | 4.00 | | | | |
| Current ratio | 1.69 | 0.83 | 0.93 | 0.94 | 1.45 |
| Interest cover | (2.9) | 4.3 | 11.4 | 10.9 | 5.1 |
| Leverage | | | | | |
| Net debt/EBITDA (x) | 1.37 | 2.27 | 3.96 | 2.46 | 0.95 |
| Net debt/equity (%) | 9.5 | 28.5 | 89.0 | 78.1 | 36.2 |
| Activity (days) | | | | | |
| Days receivable | 54.8 | 40.9 | 25.6 | 25.2 | 25.8 |
| Days inventory | 10.4 | 7.4 | 4.2 | 2.6 | 23.0 |
| Days payable | 459.4 | 345.3 | 211.3 | 134.4 | 114.3 |
| Cash cycle | (394.3) | (297.0) | (181.5) | (106.6) | (86.5) |
| Source: Nomura estimates | (554.5) | (201.0) | (101.0) | (100.0) | (00.0) |
| | | | | | |

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GAMING, HOTELS & LEISURE | CHINA

Maintained

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BUY

Action

SJM management's ability and wealth of experience has our vote of confidence, and we expect the team to continue to deliver strong execution and solid operation as reflected in SJM's resilient market share. Last week's announcement that the Ho family dispute had been resolved has helped alleviate some of the concern and should serve as a short-term catalyst, with strong 4Q10 results (16 March) likely to offer valuation support. But investor confidence will likely take time to re-build before the stock re-rates, in our view. Maintain BUY; PT raised to HK\$15.50.

✓ Catalysts

Government approval and announcement of a detailed development plan for SJM's new project in Cotai in the near future could re-rate the stock.

Anchor themes

We favour stocks with resilient qualities in a downturn, given that the expectation gap has introduced higher downside risk.

| Closing price on 11 Mar | HK\$12.80 |
|---------------------------|------------------|
| Price target | HK\$15.50 |
| | (from HK\$15.00) |
| Upside/downside | 21.1% |
| Difference from consensus | 0.1% |
| | |
| FY11F net profit (HK\$mn) | 4,674 |
| Difference from consensus | 5.7% |
| Source: Nomura | |

Nomura vs consensus

Our estimates are largely in line with consensus.

Solid fundamentals; investor confidence needs time to rebuild

Tirst-class execution and operation

We remain confident in SJM management's ability and long-standing experience in delivering strong execution and solid operation, as reflected in the company's resilient market share, especially amid stiffer competition in the VIP market. With a 40%-plus share in the mass market segment, strong mass gaming revenue recorded in January and February is likely to benefit SJM relatively more than others, in our view, forming a strong base for FY11F.

Investor confidence may take time to re-build

We are confident in the fundamentals of the company, and we reckon that the 10 March, 2011 announcement that the Ho family has reached on an agreed resolution will work in the best interest of the company. Given the lack of details on the ownership breakdown, however, some investors may remain sceptical. Thus, it may take time for investors to fully regain confidence before the stock re-rates.

3 Potential boost from 4Q10F results

We expect SJM to deliver robust 4Q10F EBITDA at HK\$1.4bn, benefiting from resilient market share amid strong sector growth, in part due to higher yield from reconfiguration at Grand Lisboa, its flagship property. The stock price may find short-term strength from a 4Q10F earnings surprise.

Valuation and risk

We continue to use SOTP valuation, but adjust down our valuation multiple to reflect weakened investor confidence, which may take time to re-build. Downside risks include: 1) regulatory change in China; 2) underperformance of the Oceanus/legacy casinos; and 3) uncertainty over the chairman's health and new round of family disputes.

Key financials & valuations 31 Dec (HK\$mn) FY09 FY10F FY11F FY12F Revenue 34,408 57,468 73.138 Reported net profit 906 3,427 4,674 5,494 3,437 4,684 5,504 Normalised net profit 1,106 Normalised EPS (HK\$) 0.22 0.66 0.87 1.02 Norm. EPS growth (%) 101 1994 31.5 17.5 Norm, P/E (x) 57.8 EV/EBITDA (x) 29.5 13.1 9.8 8.4 Price/book (x) 7.6 5.3 4.3 3.6 Dividend vield (%) 0.7 2.5 3.4 4.0 115 319 32 2 31.3 ROE (%) Net debt/equity (%) net cash net cash net cash Earnings revisions 4,854 Previous norm. net profit 3,174 4,127 Change from previous (%) 8.3 13.5 13.4 Previous norm. EPS (HK\$) 0.61 0.77 0.90

Source: Company, Nomura estimates



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SJM Holdings Charlene Liu NOMURA

Valuation and investment risks

Valuation

We continue to derive our revised price target of HK\$15.50 (up from HK\$15.00) using a sum-of-the parts valuation, but we have adjusted down our valuation multiple from 14x to 12x for Grand Lisboa and the Oceanus. We had applied our previous target multiple of 14x to reflect the two properties' high exposure to the mass market segment, which we believe is more defensive and presents better growth prospects. However, until concerns over the family dispute ease and investors fully regain confidence in the stock, the market is unlikely to pay a premium for SJM, in our view. Thus, we apply 12x to value all lines of business, which is at the low end of the industry's average range:

- All casino businesses, including flagship property Grand Lisboa, the legacy casinos and the mass market-focused Oceanus, at 12x FY11F EBITDA (at the low end of the industry's average range); and
- Hotel and other income unchanged at 12x and 5x FY11F EBITDA, respectively.

Exhibit 25. SJM Holdings: NEW valuation summary

| Division | Valuation methodology | FY11E NAV (HK\$mn) | Per share (HK\$) |
|---------------------------|-------------------------|-----------------------|---------------------|
| Gaming | | | |
| Grand Lisboa | 12x FY11F EBITDA | 33,615 | 6.26 |
| Legacy casinos | 12x FY11F EBITDA | 30,800 | 5.73 |
| Oceanus | 12x FY11F EBITDA | 5,716 | 1.06 |
| Hospitality | | | |
| Grand Lisboa | 12x FY11F EBITDA | 1,556 | 0.29 |
| Other corporate income | 5x FY11F EBITDA | 309 | 0.06 |
| Gross Asset Value | | 71,995 | 13.40 |
| Add: net cash | FY11F year-end forecast | 11,289 | 2.10 |
| Target valuation end-FY11 | | 83,284 | 15.50 |

Source: Nomura estimates

Exhibit 26. SJM Holdings: OLD valuation summary

| | | FY11F NAV | Per share |
|---------------------------|-------------------------|-----------|-----------|
| Division | Valuation methodology | (HK\$mn) | (HK\$) |
| Gaming | | | |
| Grand Lisboa | 14x FY11F EBITDA | 35,466 | 6.60 |
| Legacy casinos | 12x FY11F EBITDA | 28,772 | 5.35 |
| Oceanus | 14x FY11F EBITDA | 5,404 | 1.01 |
| | | | |
| Hospitality | | | |
| Grand Lisboa | 12x FY11F EBITDA | 842 | 0.16 |
| Other corporate income | 5x FY11F EBITDA | 309 | 0.06 |
| | | | |
| Gross Asset Value | | 70,793 | 13.17 |
| Add: net cash | FY11F year-end forecast | 9,826 | 1.83 |
| Target valuation end-FY11 | | 80,619 | 15.00 |

Source: Nomura estimates

Investment risks

Potential downside risks include: 1) regulatory change in China that could harm the gaming industry; 2) underperformance of the Oceanus casino; 3) weaker-than-expected performance for its legacy casinos; and 4) uncertainty over the health of the company's chairman, Dr Stanley Ho, as well as a new round of family dispute.

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NOMURA SJM Holdings Charlene Liu

Financial statement analysis

Earnings revisions

After factoring in our new market share and gaming revenue assumptions, we have increased our EBITDA forecasts for SJM.

Below we summarise the changes to our assumptions.

Exhibit 27. SJM Holdings: earnings revisions

Operating assumptions

| | Group g | aming reve | nue | VIF | segment • | | Mas | s segment | |
|-----------------------|---------|------------|--------|--------|------------|--------|--------|-------------|--------|
| | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F |
| Old | | | | | | | | | |
| Revenue (HK\$mn) | 55,713 | 66,063 | 73,362 | 37,469 | 44,303 | 49,119 | 17,326 | 20,938 | 23,497 |
| Market share (%) | 32 | 32 | 31 | 29 | 30 | 28 | 41 | 40 | 38 |
| New | | | | | | | | | |
| Revenue (HK\$mn) | 56,984 | 72,644 | 83,324 | 38,683 | 50,093 | 57,506 | 17,382 | 21,728 | 25,071 |
| Market share (%) | 32 | 32 | 31 | 29 | 30 | 29 | 41 | 39 | 38 |
| Financial assumptions | | | | | | | | | |
| | EI | PS (HK\$) | | EBIT | DA (HK\$mn |) | EBITD | A margin (º | %) |
| Old | 0.61 | 0.77 | 0.90 | 4,589 | 5,449 | 6,068 | 8.2 | 8.2 | 8.2 |
| New | 0.66 | 0.87 | 1.02 | 4,851 | 6,036 | 6,926 | 8.4 | 8.3 | 8.3 |

262.4

5.7

586.7

10.8

858.2

14.1

0.3

3.3

0.1

0.7

0.0

0.5

8.3 Note: Group gaming revenue includes revenue from slots, which is not broken down separately

0.05

0.10

13.5

0.12

13.4

Source: Nomura estimates

Change

Change (%)

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Financial statements

| Income statement (HK\$mn) | | | | | |
|---------------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| Revenue | 28,211 | 34,408 | 57,468 | 73,138 | 83,821 |
| Cost of goods sold | | | | | |
| Gross profit | 28,211 | 34,408 | 57,468 | 73,138 | 83,821 |
| SG&A | (27,398) | (33,245) | (53,919) | (68,465) | (78, 456) |
| Employee share expense | | | | | |
| Operating profit | 814 | 1,163 | 3,548 | 4,673 | 5,364 |
| EBITDA | 1,600 | 2,318 | 4,851 | 6,036 | 6,926 |
| Depreciation | (769) | (1,109) | (1,289) | (1,350) | (1,549) |
| Amortisation | (18) | (46) | (13) | (13) | (12) |
| EBIT | 814 | 1,163 | 3,548 | 4,673 | 5,364 |
| Net interest expense | (75) | (147) | (71) | 51 | 180 |
| Associates & JCEs | 5 2 | (8) | - | - | - |
| Other income Earnings before tax | 745 | 4 1,012 | 0 3,477 | 0 4,724 | 0 5,544 |
| Income tax | (17) | (18) | (20) | (20) | (20) |
| Net profit after tax | 729 | 995 | 3,457 | 4, 704 | 5,524 |
| Minority interests | 141 | 112 | (20) | (20) | (20) |
| Other items | | | (=0) | (==) | (20) |
| Preferred dividends | | | | | |
| Normalised NPAT | 869 | 1,106 | 3,437 | 4,684 | 5,504 |
| Extraordinary items | (74) | (201) | (10) | (10) | (10) |
| Reported NPAT | 796 | 906 | 3,427 | 4,674 | 5,494 |
| Dividends | (3,800) | (450) | (1,713) | (2,337) | (2,747) |
| Transfer to reserves | (3,004) | 456 | 1,713 | 2,337 | 2,747 |
| Valuation and ratio analysis | | | | | |
| FD normalised P/E (x) | 63.7 | 57.8 | 19.3 | 14.7 | 12.5 |
| FD normalised P/E at price target (x) | 77.1 | 70.0 | 23.4 | 17.8 | 15.1 |
| Reported P/E (x) | 69.6 | 70.6 | 19.4 | 14.7 | 12.5 |
| Dividend yield (%) | 5.9 | 0.7 | 2.5 | 3.4 | 4.0 |
| Price/cashflow (x) | 88.9 | 15.8 | 16.3 | 9.8 | 10.5 |
| Price/book (x) | 8.8 | 7.6 | 5.3 | 4.3 | 3.6 |
| EV/EBITDA (x) | 43.9 | 29.5 | 13.1 | 9.8 | 8.4 |
| EV/EBIT (x) | 86.1 | 59.1 | 17.9 | 12.7 | 10.9 |
| Gross margin (%) | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| EBITDA margin (%) | 5.7 | 6.7 | 8.4 | 8.3 | 8.3 |
| EBIT margin (%) | 2.9 | 3.4 | 6.2 | 6.4 | 6.4 |
| Net margin (%) | 2.8 | 2.6 | 6.0 | 6.4 | 6.6 |
| Effective tax rate (%) | 2.2 | 1.7 | 0.6 | 0.4 | 0.4 |
| Dividend payout (%) | 477.7 | 49.7 | 50.0 | 50.0 | 50.0 |
| Capex to depreciation (x) | 7.0 2.6 | 3.9 1.2 | 1.0 0.5 | 1.3 0.7 | 3.9 2.1 |
| Capex to depreciation (x) ROE (%) | | 11.5 | | | |
| ROE (%) ROA (pretax %) | 11.7 6.7 | 8.4 | 31.9 25.1 | 32.2 34.1 | 31.3 37.1 |
| , | | | | | |
| Growth (%) | (4.0 F) | 22.0 | 67.0 | 27.2 | 140 |
| Revenue | (12.5) | 22.0 | 67.0 | 27.3 | 14.6 |
| EBITDA | (19.6) | 44.9 | 109.3 | 24.4 | 14.7 |
| EBIT | (42.1) | 42.9 | 205.1 | 31.7 | 14.8 |
| Normalised EPS | (50.7) | 10.1 | 199.4 | 31.5 | 17.5 |
| Normalised FDEPS | (50.7) | 10.1 | 199.4 | 31.5 | 17.5 |
| Per share | | | | | |
| Reported EPS (HK\$) | 0.18 | 0.18 | 0.66 | 0.87 | 1.02 |
| Norm EPS (HK\$) | 0.20 | 0.22 | 0.66 | 0.87 | 1.02 |
| Fully diluted norm EPS (HK\$) | 0.20 | 0.22 | 0.66 | 0.87 | 1.02 |
| Book value per share (HK\$) | 1.46 | 1.69 | 2.42 | 2.97 | 3.56 |
| DPS (HK\$) | 0.76 | 0.09 | 0.32 | 0.43 | 0.51 |
| Source: Nomura estimates | | | | | |

We expect 24% EBITDA growth in FY11F

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| Cashflow (HK\$mn) | | | | | |
|----------------------------------|---------|---------|---------|----------|----------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| EBITDA | 1,600 | 2,318 | 4,851 | 6,036 | 6,926 |
| Change in working capital | (1,542) | 1,458 | (668) | 982 | (489) |
| Other operating cashflow | 564 | 286 | (115) | 8 | 137 |
| Cashflow from operations | 623 | 4,063 | 4,068 | 7,026 | 6,574 |
| Capital expenditure | (1,978) | (1,344) | (600) | (950) | (3,250) |
| Free cashflow | (1,355) | 2,719 | 3,468 | 6,076 | 3,324 |
| Reduction in investments | (11) | (8) | (7) | (7) | (7) |
| Net acquisitions | | | | | |
| Reduction in other LT assets | (207) | 80 | (31) | (33) | (34) |
| Addition in other LT liabilities | 265 | 184 | 40 | 42 | 45 |
| Adjustments | (226) | (2,773) | (2) | (3) | (3) |
| Cashflow after investing acts | (1,534) | 201 | 3,468 | 6,076 | 3,324 |
| Cash dividends | (3,500) | (300) | (450) | (1,713) | (2,337) |
| Equity issue | 3,850 | - | - | - | - |
| Debtissue | 936 | (702) | (940) | (840) | (1,350) |
| Convertible debt issue | | | | | |
| Others | (442) | 3,891 | - | - | - |
| Cashflow from financial acts | 844 | 2,889 | (1,390) | (2,553) | (3,687) |
| Net cashflow | (690) | 3,090 | 2,078 | 3,522 | (363) |
| Beginning cash | 6,538 | 5,847 | 8,937 | 11,015 | 14,537 |
| Ending cash | 5,847 | 8,937 | 11,015 | 14,537 | 14,174 |
| Ending net debt | 362 | (1,878) | (6,500) | (10,878) | (11,880) |
| Source: Nomura estimates | | | | | |

SJM has the strongest balance sheet among the six operators

| Cash & equivalents | 5,847 | 8,937 | 11,015 | 14,537 | 14,174 |
|---------------------------|--------|--------|--------|--------|--------|
| Marketable securities | | | | | |
| Accounts receivable | 930 | 1,233 | 1,295 | 1,284 | 1,360 |
| Inventories | | | | | |
| Other current assets | 525 | 1,092 | 1,134 | 1,177 | 1,223 |
| Total current assets | 7,302 | 11,263 | 13,443 | 16,998 | 16,757 |
| LT investments | 127 | 135 | 142 | 149 | 156 |
| Fixed assets | 10,422 | 10,985 | 10,287 | 9,879 | 11,572 |
| Goodwill | 52 | 46 | 41 | 36 | 32 |
| Other intangible assets | | | | | |
| Other LT assets | 1,017 | 938 | 969 | 1,002 | 1,036 |
| Total assets | 18,921 | 23,367 | 24,882 | 28,065 | 29,553 |
| Short-term debt | 1,020 | 1,040 | 1,040 | 1,550 | 537 |
| Accounts payable | 4,583 | 6,895 | 6,343 | 7,358 | 6,990 |
| Other current liabilities | 69 | 85 | 72 | 72 | 72 |
| Total current liabilities | 5,671 | 8,020 | 7,456 | 8,981 | 7,600 |
| Long-term debt | 5,189 | 6,019 | 3,475 | 2,109 | 1,757 |
| Convertible debt | | | | | |
| Other LT liabilities | 624 | 807 | 848 | 890 | 935 |
| Total liabilities | 11,484 | 14,847 | 11,778 | 11,980 | 10,291 |
| Minority interest | 149 | 65 | 85 | 105 | 125 |
| Preferred stock | | | | | |
| Common stock | 5,000 | 5,000 | 5,374 | 5,374 | 5,374 |
| Retained earnings | | | | | |
| Proposed dividends | | | | | |

FY08

FY09

FY10F

FY11F

FY12F

| Minority interest | 149 | 65 | 85 | 105 | 125 |
|----------------------------|--------|----------|----------|----------|----------|
| Preferred stock | | | | | |
| Common stock | 5,000 | 5,000 | 5,374 | 5,374 | 5,374 |
| Retained earnings | | | | | |
| Proposed dividends | | | | | |
| Other equity and reserves | 2,287 | 3,455 | 7,646 | 10,607 | 13,763 |
| Total shareholders' equity | 7,287 | 8,455 | 13,020 | 15,980 | 19,137 |
| Total equity & liabilities | 18,921 | 23,367 | 24,882 | 28,065 | 29,553 |
| | | | | | |
| Liquidity (x) | | | | | |
| Current ratio | 1.29 | 1.40 | 1.80 | 1.89 | 2.20 |
| Interest cover | 10.8 | 7.9 | 49.7 | na | na |
| | | | | | |
| Leverage | | | | | |
| Net debt/EBITDA (x) | 0.23 | net cash | net cash | net cash | net cash |
| Net debt/equity (%) | 5.0 | net cash | net cash | net cash | net cash |
| | | | | | |
| Activity (days) | | | | | |
| Days receivable | 11.2 | 11.5 | 8.0 | 6.4 | 5.8 |
| | | | | | |

na

na

na

Cash cycle Source: Nomura estimates

Days inventory

Days payable

Balance sheet (HK\$mn)

As at 31 Dec

Nomura 30 15 March 2011

na

GAMING, HOTELS & LEISURE | CHINA

Maintained

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NEUTRAL

Action

Wynn continues to differentiate itself via its premium brand, unique product and service plus management quality. But given its strong stock performance, a high expectation for growth may already be priced in. A potential revenue slowdown (which could be attributed to credit tightening) may have an unparalleled impact on it, especially when Wynn is perceived as the prime VIP play. Higher valuation may also cap stock performance in the short run. We up our PT to HK\$23, on higher valuation multiple and earnings estimate but maintain our NEUTRAL rating.

✓ Catalysts

Potential approval on the land concession and updated plans of their Cotai project, due to open in 2015, could be near-term catalysts.

Anchor themes

We favour stocks with resilient qualities in a downturn, as an expectation gap has introduced higher downside risk.

| Closing price on 11 Mar | HK\$21.00 |
|---------------------------|------------------|
| Price target | HK\$23.50 |
| | (from HK\$17.00) |
| Upside/downside | 11.9% |
| Difference from consensus | 3.3% |
| | |
| FY11F net profit (HK\$mn) | 5,890 |

4.2%

Nomura vs consensus

Difference from consensus

Source: Nomura

Our earnings estimates are almost in line with consensus.

Await better timing and valuation

① Another triumph amid strong competition

Once more, Wynn delivered solid strong market share and returns amid keen competition and the risk of a commission hike. Again, it differentiated itself by its superior brand, luxury positioning and prime location. It has proven that its product is indeed unique, which has allowed it to defend its business and profitability over time. Our initial concern on potential market share loss in 4Q10 was overdone.

Stock performance could be capped

We continue to like Wynn but reckon that given its strong share price, strong growth expectation may already be priced in. Thus, any sign of a slowdown (be it seasonal or structural) may impact it more than others, especially when the market attributes the slowdown to credit tightening. Wynn is perceived as a VIP-play despite mass market / slots and non-gaming accounting for over 50% of its EBITDA and its premium mass enjoying solid growth. Also, rich valuation of 15x FY11F EBITDA, trading a premium to peers, could cap performance in the short run. We prefer Sands China (1928 HK, HK\$17.02, BUY) — a laggard play with defensive mass earnings.

3 Outstanding 4Q10; expect solid 1Q11

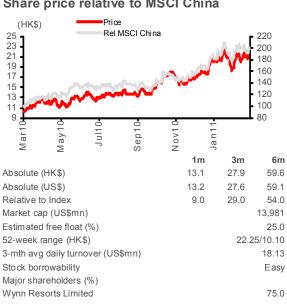
For 4Q10, EBITDA was at US\$297mn, 17% ahead of consensus, due to: 1) strong VIP volume and high win; 2) growth from premium mass market; and 3) margin expansion from better operating efficiency. We expect 1Q11 to remain strong on further growth in premium mass.

Valuation and risk

We use the same methodology but have increased our valuation multiple to reflect Wynn's superior earning/cash-generation ability. Upside: 1) market share coming in stronger than expected; 2) fasterthan-expected progress on Cotai. Downside: 1) regulatory changes; 2) stronger-than-expected demand for the Cotai resort.

| Key financials & valuations | | | | | | | |
|-----------------------------------|--------|--------|--------|--------|--|--|--|
| 31 Dec (HK\$mn) | FY09F | FY10F | FY11F | FY12F | | | |
| Revenue | 14,077 | 22,364 | 27,511 | 30,471 | | | |
| Reported net profit | 2,069 | 4,507 | 5,890 | 6,790 | | | |
| Normalised net profit | 2,097 | 4,517 | 5,900 | 6,801 | | | |
| Normalised EPS (HK\$) | 0.40 | 0.87 | 1.14 | 1.31 | | | |
| Norm. EPS growth (%) | na | 115.4 | 30.6 | 15.3 | | | |
| Norm. P/E (x) | 51.9 | 24.1 | 18.5 | 16.0 | | | |
| EV/EBITDA (x) | 34.8 | 19.0 | 14.9 | 13.2 | | | |
| Price/book (x) | 28.9 | 25.1 | 12.9 | 8.2 | | | |
| Dividend yield (%) | 0.0 | 0.0 | 0.0 | 0.0 | | | |
| ROE (%) | 91.8 | 111.2 | 92.1 | 62.7 | | | |
| Net debt/equity (%) | 73.9 | 68.8 | 28.3 | 8.4 | | | |
| Earnings revisions | | | | | | | |
| Previous norm. net profit | | 3,864 | 4,463 | 5,147 | | | |
| Change from previous (%) | | 16.9 | 32.2 | 32.1 | | | |
| Previous norm. EPS (HK\$) | | 0.74 | 0.86 | 0.99 | | | |
| Source: Company, Nomura estimates | | | | | | | |

Share price relative to MSCI China



Source: Company, Nomura estimates

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Valuation and investment risks

Valuation

From 14.5x, we increase our valuation multiple to 16x, as we believe its earnings quality, future growth potential and optimally leveraged balance sheet deserve a premium compared to its peers. We have not changed our valuation methodology.

We added Wynn Cotai to our valuation in anticipation of land concession approval, which could come as early as year-end 2010. That piece is valued based on capex expected to be capitalised by end-2011.

| Exhibit 28. | NEW WM | sum-of-the-parts | valuation |
|-------------|---------------|------------------|-----------|
|-------------|---------------|------------------|-----------|

| Divisions | Valuation methodology | FY11F NAV (HK\$mn) | Per share (HK\$) |
|-------------------------------|--|-----------------------|---------------------|
| Gaming | | | |
| Wynn Macau | 14.5x FY11F EBITDA | 65,144 | 12.6 |
| Wynn Cotai | Capitalised Capex on the project by end-2011 | 3,900 | 0.8 |
| Hospitality | | | |
| Wynn Macau | 14.5x FY11F EBITDA | 22,247 | 4.3 |
| Gross Asset Value | | 87,391 | 17.6 |
| less net debt | FY11F year-end forecast | (3,079) | (0.6) |
| Target valuation by end-FY11F | | 88,212 | 17.00 |

Source: Nomura estimates

Exhibit 29. OLD WM sum-of-the-parts valuation

| Divisions | Valuation methodology | FY11F NAV (HK\$mn) | Per share (HK\$) |
|-------------------------------|--|-----------------------|---------------------|
| Gaming | | | |
| Wynn Macau | 16x FY11F EBITDA | 92,906 | 17.9 |
| Wynn Cotai | Capitalised capex on the project by end-2011 | 4,875 | 0.9 |
| Hospitality | | | |
| Wynn Macau | 16x FY11F EBITDA | 26,514 | 5.1 |
| Gross Asset Value | | 124,296 | 24.0 |
| less net debt | FY11F year-end forecast | (2,394) | (0.5) |
| Target valuation by end-FY11F | | 121,901 | 23.50 |

Source: Nomura estimates

Investment risks

Potential upside includes: 1) stronger-than-expected market share, especially for VIP; 2) faster-than-expected progress on Wynn Cotai project. Potential downside risks to our call include: 1) any regulatory changes in China that could harm the gaming industry; 2) underperformance of the Wynn Encore casino; 3) a resumption of the commission war in the VIP business; and 4) demand in Cotai grows faster than expected.

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Financial statement analysis

Earnings revisions

After factoring in our new market share and gaming revenue assumptions, we have increased our EBITDA forecasts for Wynn Macau. Here are two points worth noting:

- Market share: 4Q10 results surprised us on the upside, in particular in Wynn's ability to guard its business amid keener competition; therefore, we have adjusted Wynn's overall market share to reflect the company's ability to generate earnings.
- Margin: Margin was up to reflect robust growth from the premium mass market segment, which accounts for an increasing portion of earnings pulling up the margin.

Below we summarise the changes to our assumptions:

Exhibit 30. Wynn Macau: earnings estimate revisions

| | Group gaming revenue | | VIP segment | | | Mass segment | | | |
|-----------------------|----------------------|--------|-------------|--------|--------|--------------|-------|-------|-------|
| | FY10 | FY11F | FY12F | FY10 | FY11F | FY12F | FY10 | FY11F | FY12F |
| Operating assumptions | | | | | | | | | |
| Old | | | | | | | | | |
| Revenue (HK\$mn) | 25,816 | 30,037 | 34,009 | 20,012 | 23,043 | 26,314 | 4,154 | 5,197 | 5,719 |
| Market share (%) | 14.2 | 14.0 | 13.4 | 15.6 | 15.5 | 15.0 | 9.9 | 9.8 | 9.0 |
| New | | | | | | | | | |
| Revenue (HK\$mn) | 27,480 | 34,408 | 38,484 | 21,385 | 26,829 | 30,056 | 4,405 | 5,763 | 6,431 |
| Market share (%) | 14.7 | 14.4 | 13.6 | 16.1 | 15.8 | 15.0 | 10.3 | 10.2 | 9.5 |

| Financial assumptions | | | | | | | | | |
|-----------------------|------------|-------|-------|-----------------|---------|---------|-------------------|-------|-------|
| | EPS (US\$) | | | EBITDA (US\$mn) | | | EBITDA margin (%) | | |
| | FY10 | FY11F | FY12F | FY10 | FY11F | FY12F | FY10 | FY11F | FY12F |
| Old | 0.74 | 0.86 | 0.99 | 5,237 | 6,027 | 6,664 | 22.2 | 22.0 | 21.8 |
| New | 0.87 | 1.14 | 1.31 | 5,890 | 7,464 | 8,318 | 23.2 | 23.6 | 23.6 |
| Change | 0.13 | 0.28 | 0.32 | 653.5 | 1,436.8 | 1,653.2 | 1.0 | 1.5 | 1.8 |
| Change (%) | 17 | 32 | 32 | 12 | 24 | 25 | 4 | 7 | 8 |

Note: Group gaming revenue also includes revenue from slots, which is not broken down separately.

Source: Nomura estimates

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Financial statements

| Income statement (HK\$mn) | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|
| Year-end 31 Dec | FY08 | FY09F | FY10F | FY11F | FY12F |
| Revenue | 14,711 | 14,077 | 22,364 | 27,511 | 30,471 |
| Cost of goods sold | | | | | |
| Gross profit | 14,711 | 14,077 | 22,364 | 27,511 | 30,471 |
| SG&A | (12,269) | (11,587) | (17,469) | (21,342) | (23,476) |
| Employee share expense | 0.440 | 0.400 | 4.004 | 0.400 | |
| Operating profit | 2,442 | 2,490 | 4,894 | 6,169 | 6,995 |
| EBITDA | 3,138 | 3,209 | 5,890 | 7,464 | 8,318 |
| Depreciation | (697) | (718) | (996) | (1,295) | (1,323) |
| Amortisation | | | | | |
| EBIT | 2,442 | 2,490 | 4,894 | 6,169 | 6,995 |
| Net interest expense | (226) | (312) | (302) | (189) | (115) |
| Associates & JCEs Other income | (114) | (76) | (60) | (60) | (60) |
| Earnings before tax | 2,102 | 2,103 | 4,532 | 5,920 | 6,821 |
| Income tax | 57 | (6) | (15) | (20) | (20) |
| Net profit after tax | 2,159 | 2,097 | 4,517 | 5,900 | 6,801 |
| Minority interests | | | | | |
| Other items | | | | | |
| Preferred dividends Normalised NPAT | 2,159 | 2,097 | 4,517 | 5,900 | 6,801 |
| Extraordinary items | (120) | (29) | (10) | (10) | (10) |
| Reported NPAT | 2,040 | 2,069 | 4,507 | 5,890 | 6,790 |
| Dividends | | | | | |
| Transfer to reserves | 2,040 | 2,069 | 4,507 | 5,890 | 6,790 |
| Valuation and ratio analysis | | | | | |
| Valuation and ratio analysis FD normalised P/E (x) | na | 51.9 | 24.1 | 18.5 | 16.0 |
| FD normalised P/E at price target (x) | na | 58.1 | 27.0 | 20.7 | 17.9 |
| Reported P/E (x) | na | 52.7 | 24.2 | 18.5 | 16.0 |
| Dividend yield (%) | - | - | - | - | - |
| Price/cashflow (x) | na | 24.1 | 17.7 | 14.1 | 12.7 |
| Price/book (x) | 147.7 | 28.9 | 25.1 | 12.9 | 8.2 |
| EV/EBITDA (x) EV/EBIT (x) | 36.4 46.8 | 34.8 44.9 | 19.0 22.9 | 14.9 18.0 | 13.2 15.7 |
| Gross margin (%) | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| EBITDA margin (%) | 21.3 | 22.8 | 26.3 | 27.1 | 27.3 |
| EBIT margin (%) | 16.6 | 17.7 | 21.9 | 22.4 | 23.0 |
| Net margin (%) | 13.9 | 14.7 | 20.2 | 21.4 | 22.3 |
| Effective tax rate (%) | (2.7) | 0.3 | 0.3 | 0.3 | 0.3 |
| Dividend payout (%) | 10.5 | - 15.4 | - 0.4 | 10.7 | 16.0 |
| Capex to sales (%) Capex to depreciation (x) | 10.5 2.2 | 3.0 | 9.4 2.1 | 18.7 4.0 | 16.9 3.9 |
| ROE (%) | 52.9 | 91.8 | 111.2 | 92.1 | 62.7 |
| ROA (pretax %) | 29.3 | 26.2 | 44.8 | 45.9 | 40.4 |
| 0 4 (0) | | | | | |
| Growth (%) Revenue | 25 5 | (4.2) | E0 0 | 22.0 | 10.0 |
| EBITDA | 35.5 28.1 | (4.3) 2.2 | 58.9 83.6 | 23.0 26.7 | 10.8 11.4 |
| EBIT | 24.3 | 2.0 | 96.5 | 26.0 | 13.4 |
| Normalised EPS | na | na | 115.4 | 30.6 | 15.3 |
| Normalised EPS Normalised FDEPS | na | na | 115.4 | 30.6 | 15.3 |
| | | | | | |
| Per share | 20 | 0.40 | 0.07 | 4 4 4 | 4 24 |
| Reported EPS (HK\$) Norm EPS (HK\$) | na na | 0.40 0.40 | 0.87 0.87 | 1.14 1.14 | 1.31 1.31 |
| Fully diluted norm EPS (HK\$) | na | 0.40 | 0.87 | 1.14 | 1.31 |
| Book value per share (HK\$) | 0.14 | 0.73 | 0.84 | 1.63 | 2.55 |
| DPS (HK\$) | - | - | - | - | - |
| Source: Nomura estimates | | | | | |

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| Cashflow (HK\$mn) | | | | | |
|----------------------------------|---------|----------|---------|----------|----------|
| Year-end 31 Dec | FY08 | FY09F | FY10F | FY11F | FY12F |
| EBITDA | 3,138 | 3,209 | 5,890 | 7,464 | 8,318 |
| Change in working capital | (142) | 1,219 | 338 | 318 | 349 |
| Other operating cashflow | 174 | 89 | (72) | (77) | (76) |
| Cashflow from operations | 3,170 | 4,517 | 6,155 | 7,705 | 8,590 |
| Capital expenditure | (1,546) | (2,167) | (2,108) | (5, 155) | (5, 155) |
| Free cashflow | 1,624 | 2,351 | 4,048 | 2,550 | 3,435 |
| Reduction in investments | - | - | - | - | - |
| Net acquisitions | | | | | |
| Reduction in other LT assets | (1) | (29) | - | - | - |
| Addition in other LT liabilities | 100 | (11) | 13 | 13 | 14 |
| Adjustments | (73) | (12,752) | (7) | 23 | 34 |
| Cashflow after investing acts | 1,650 | (10,441) | 4,054 | 2,586 | 3,483 |
| Cash dividends | (8,320) | (1,009) | (3,943) | (1,770) | (2,040) |
| Equity issue | | 14,490 | - | - | - |
| Debt issue | 3,900 | 0 | (620) | (3,527) | 386 |
| Convertible debt issue | | | | | |
| Others | (219) | (355) | (308) | (225) | (163) |
| Cashflow from financial acts | (4,639) | 13,126 | (4,871) | (5,522) | (1,817) |
| Net cashflow | (2,989) | 2,685 | (818) | (2,936) | 1,666 |
| Beginning cash | 5,534 | 2,544 | 5,229 | 4,412 | 1,475 |
| Ending cash | 2,544 | 5,229 | 4,411 | 1,475 | 3,142 |
| Ending net debt | 5,429 | 2,788 | 2,985 | 2,394 | 1,114 |

Source: Nomura estimates

| Source: Nomura estimates | | | | | |
|----------------------------|--------|--------|--------|--------|--------|
| Balance sheet (HK\$mn) | | | | | |
| As at 31 Dec | FY08 | FY09F | FY10F | FY11F | FY12F |
| Cash & equivalents | 2,544 | 5,229 | 4,412 | 1,475 | 3,142 |
| Marketable securities | | | | | |
| Accounts receivable | 208 | 325 | 342 | 359 | 377 |
| Inventories | 199 | 203 | 207 | 211 | 215 |
| Other current assets | 166 | 161 | 164 | 167 | 171 |
| Total current assets | 3,118 | 5,918 | 5,124 | 2,212 | 3,904 |
| LT investments | | | | | |
| Fixed assets | 7,419 | 8,992 | 10,104 | 13,964 | 17,797 |
| Goodwill | 398 | 398 | 398 | 398 | 398 |
| Other intangible assets | | | | | |
| Other LT assets | 255 | 283 | 283 | 283 | 283 |
| Total assets | 11,190 | 15,592 | 15,909 | 16,858 | 22,382 |
| Short-term debt | | | | | |
| Accounts payable | 2,059 | 3,348 | 3,699 | 4,030 | 4,393 |
| Other current liabilities | 158 | 205 | 215 | 226 | 237 |
| Total current liabilities | 2,218 | 3,553 | 3,914 | 4,256 | 4,631 |
| Long-term debt | 7,973 | 8,017 | 7,396 | 3,870 | 4,255 |
| Convertible debt | | | | | |
| Other LT liabilities | 262 | 251 | 263 | 276 | 290 |
| Total liabilities | 10,452 | 11,821 | 11,573 | 8,402 | 9,176 |
| Minority interest | | | | | |
| Preferred stock | | _ | _ | - | _ |
| Common stock | - | 5 | 5 | 5 | 11 277 |
| Retained earnings | 29 | 1,842 | 2,407 | 6,527 | 11,277 |
| Proposed dividends | 700 | 4.004 | 4.004 | 1.004 | 4 004 |
| Other equity and reserves | 709 | 1,924 | 1,924 | 1,924 | 1,924 |
| Total shareholders' equity | 738 | 3,771 | 4,336 | 8,455 | 13,206 |
| Total equity & liabilities | 11,190 | 15,592 | 15,909 | 16,858 | 22,382 |
| Liquidity (x) | | | | | |
| Current ratio | 1.41 | 1.67 | 1.31 | 0.52 | 0.84 |
| Interest cover | 10.8 | 8.0 | 16.2 | 32.6 | 61.1 |
| Leverage | | | | | |
| Net debt/EBITDA (x) | 1.73 | 0.87 | 0.51 | 0.32 | 0.13 |
| ` , | 736.1 | 73.9 | 68.8 | 28.3 | 8.4 |
| Net debt/equity (%) | 730.1 | 73.9 | 00.0 | 20.3 | 0.4 |
| Activity (days) | | | | | |
| Days receivable | 6.8 | 6.9 | 5.4 | 4.6 | 4.4 |
| Days inventory | na | na | na | na | na |
| Days payable | na | na | na | na | na |
| Cash cycle | na | na | na | na | na |
| Source: Nomura estimates | | | | | |
| | | | | | |

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Melco Crown Entertainment MPEL US

GAMING, HOTELS & LEISURE | CHINA

Maintained

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REDUCE

Action

We remain cautious on MPEL, given: 1) the initiative to increase direct VIP business, which may bring credit risk; 2) the potential impact from the opening of Galaxy Macau on City of Dreams, which may pressure its mass market share; and 3) EBITDA, which remains VIP-driven, thus volatile. Trading at 11x FY11F EBITDA, the name is among the least expensive in the sector, but we consider a re-rating unlikely in the short term, given the strong YTD rally and the above-mentioned concerns. Still a REDUCE, on a revised PT of US\$6.90.

Catalysts

Inexpensive valuation should provide support and further steady improvement in mass-market share would help the stock re-rate.

$oldsymbol{oldsymbol{eta}}$ Anchor themes

We favour stocks with resilient qualities in a downturn, given that the expectation gap has introduced higher downside risk.

| Closing price on 11 Mar | US\$7.35 |
|----------------------------|-----------------|
| Price target | US\$6.90 |
| | (from US\$5.70) |
| Upside/downside | -6.1% |
| Difference from consensus | -23.3% |
| EV11 En et profit (LICEmp) | 17.51 |
| FY11F net profit (US\$mn) | 17.51 |
| Difference from consensus | -86.5% |
| Source: Nomura | |

Nomura vs consensus

Our estimates are well below market forecasts, likely due to our more prudent estimates on interest costs. Property EBITDA estimates are largely in line.

Short-term whirlwind

We remain cautious

We remain cautious on MPEL, given: 1) increased direct VIP business (to 20% of total roll in 4Q10), which spells greater credit risk and risk of jeopardising operator-junket relations from chasing the same customers; 2) the potential negative impact from the opening of Galaxy Macau, especially on mass market business where target customers are similar (ie, those who pick Cotai over Peninsular Macau tend both not to be hard-core gamblers); and 3) VIP skewed EBITDA is likely to bring earnings volatility from win rates.

Valuation support = limited downside

Trading at 11x FY11F EV/EBTIDA, the stock's valuation is among the least expensive in the industry, helping provide valuation support, especially amid strong industry growth, where the seasonally weaker month of February also delivered record gaming revenue of close to MOP20bn. However, within the Macau universe, we prefer Galaxy (with catalyst), Sands China (resilient earnings and cashflow) and SJM (cheapest valuation) over MPEL, where we see more negative than positive news flow in the pipeline.

3 4Q10 results in line

MPEL reported flat q-q 4Q10 adjusted EBITDA of US\$134mn, in line with street estimates. VIP turnover and mass-market drop grew by 12% q-q and 14% q-q, respectively. Management efforts continued to pay-off amid favourable supply-demand dynamics last year.

4 Valuation and investment risks

We continue to use SOTP valuation. Upside risks: 1) better-thanexpected performance of the CoD; 2) further delays in other casino projects, which would limit competition. Downside risks: 1) strongerthan-expected impact from the Galaxy Macau opening; and 2) default risk from increased direct VIP business.

Key financials & valuations 31 Dec (US\$mn) FY09 FY10F FY11F FY12F 1,333 2,642 2,919 Revenue 3,061 17.5 Reported net profit (301.4)(11.1)72.4 (7.6)16.3 70.5 Normalised net profit (293.0)Normalised EPS (US\$) (0.200)(0.005)0.010 0.044 Norm, EPS growth (%) na na na 332.4 Norm. P/E (x) na na 719.1 166.3 EV/EBITDA(x) 94.3 12.2 10.6 9.3 Price/book (x) 1.6 1.6 1.5 Dividend yield (%) 0.0 0.0 0 0 0.0 **ROE (%)** 0.7 2.8 (12.3)(0.4)Net debt/equity (%) 54.2 41.2 Earnings revisions Previous norm. net profit (50.4)(64.0)(34.9)Change from previous (%) (84.9)(125.5)(301.8)Previous norm. EPS (US\$) (0.032) (0.040) (0.022)

Source: Company, Nomura estimates

Crown Limited

Source: Company, Nomura estimates



33.8

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Valuation and investment risks

Valuation

Our revised 12-month price target of US\$6.90 (up from US\$5.70) is based on sum-of-the-parts (SOTP) valuation, including: 1) the CoD at 10x FY11F EBTIDA; 2) the Alitra at 10x FY11F EBITDA; 3) Mocha Clubs at 8x FY11F EBITDA; and 4) hotel rooms at 10x FY11 EBITDA. The multiple assumptions are below the industry average range of 12-14x because we think the company has poorer EBITDA quality than that of its competitors. EBITDA tends to mimics cashflow and with interest expenses remaining high due to a re-financing exercise earlier this year, the free cashflow for the company remains low, especially versus other operators'. This has lowered the company's EBITDA quality, thus we continue to keep lower multiples for our valuation.

The upward revision to our price target mainly reflects improved EBITDA forecasts, which come on our expectations of stronger overall sector growth and a successful business turnaround.

| Exhibit 31. MPEL: New sum-of-the-parts valuation | |
|--|--|
| | |

| | | FY11F NAV | Per ADR |
|---------------------------|-------------------------|-----------|---------|
| Division | Valuation methodology | (US\$mn) | (US\$) |
| Gaming | | | |
| Altira | 10x FY11F EBITDA | 1,325 | 2.49 |
| Mocha Clubs | 8x FY11F EBITDA | 221 | 0.42 |
| City of Dream | 10x FY11F EBITDA | 3,155 | 5.93 |
| Hospitality | | | |
| Altira & COD | 10x FY11F EBITDA | 843 | 1.58 |
| Less: corporate expense | 10x FY11F EBITDA | (661) | (1.24) |
| Gross Asset Value | | 4,882 | 9.18 |
| less net (debt)/cash | FY11F year-end forecast | (1,212) | (2.28) |
| Target valuation end-FY11 | | 3,670 | 6.90 |
| | | | |

Source: Nomura estimates

Exhibit 32. MPEL: Old sum-of-the-parts valuation

| | | FY11F NAV | Per ADR |
|---------------------------|-------------------------|-----------|---------|
| Division | Valuation methodology | (US\$mn) | (US\$) |
| Gaming | | | |
| Altira | 10x FY11F EBITDA | 1,068 | 2.01 |
| Mocha Clubs | 8x FY11F EBITDA | 227 | 0.43 |
| City of Dream | 10x FY11F EBITDA | 2,457 | 4.62 |
| Hospitality | | | |
| Altira & COD | 10x FY11F EBITDA | 1,134 | 2.13 |
| Less: corporate expense | 10x FY11F EBITDA | (678) | (1.27) |
| Gross Asset Value | | 4,208 | 7.91 |
| less net (debt)/cash | FY11E year-end forecast | (1,175) | (2.21) |
| Target valuation end-FY11 | | 3,033 | 5.70 |

Source: Nomura estimates

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Investment risks

Upside risks to our call include: 1) better-than-expected performance of the CoD; 2) strong VIP business growth; and 3) further delays in other casino projects in Macau, which would limit upcoming supply in 2011F.

Downside risks would include: 1) regulatory changes in China that could hinder growth; 2) stronger-than-expected impact from cooling measures in China's property market, which could drag VIP growth; 3) a resumed commission war on the VIP business; and 4) weaker-than-expected performance of the CoD and other lines of businesses.

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Financial statement analysis

Earnings revisions

After factoring in our new market share and gaming revenue assumptions, we have increased our EBITDA forecasts for MPEL. Below we summarise the changes to our assumptions to reflect stronger overall sector growth and a successful turnaround of its businesses.

Although we have not seen much positive impact from the House of Dancing Water on mass market share at the City of Dreams (CoD), we revise up the mass market share for the CoD slightly in 2011F, to factor in the positive response we gathered from the show and the show's potential to increase traffic at the property this year.

Exhibit 33. Melco Crown: earnings revisions

Operating assumptions

| | Group | Group gaming revenue | | VI | VIP segment | | | Mass segment | |
|------------------|-------|----------------------|-------|-------|-------------|-------|-------|--------------|-------|
| | FY10E | FY11F | FY12F | FY10F | FY11F | FY12F | FY10E | FY11F | FY12F |
| Old | | | | | | | | | |
| Revenue (US\$mn) | 3,257 | 3,519 | 3,672 | 2,664 | 2,859 | 2,924 | 483 | 556 | 643 |
| Market share (%) | 14 | 13 | 12 | 16 | 15 | 13 | 9 | 8 | 8 |
| New | | | | | | | | | |
| Revenue (US\$mn) | 3,338 | 4,012 | 4,222 | 2,717 | 3,287 | 3,468 | 509 | 614 | 643 |
| Market share (%) | 14 | 13 | 12 | 16 | 15 | 14 | 9 | 9 | 8 |
| | | | | | | | | | |
| | | | | | | | | | |

Financial assumptions

| | E | PS (US\$) | | EBITE | DA (US\$mn) | | EBITDA | margin* (%) |) |
|------------|--------|-----------|-------|-------|-------------|-----|--------|-------------|----|
| Old | (0.03) | (0.04) | (0) | 387 | 426 | 442 | 11 | 11 | 11 |
| New | (0.01) | 0.01 | 0.05 | 430 | 494 | 535 | 12 | 12 | 12 |
| Change | 0.03 | 0.05 | 0.07 | 43 | 67 | 93 | 1 | 0 | 1 |
| Change (%) | (79) | (128) | (321) | 11 | 16 | 21 | 9 | 3 | 6 |

Note: Group gaming revenue includes revenue from slots, which is not broken down separately; * for EBITDA margins, we use gross revenue, unlike NEMO figures which use net revenue

Source: Nomura estimates

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Financial statements

| Income statement (US\$mn) | | | | | |
|---------------------------------------|-------------------|------------------------|----------------|--------------|---------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| Revenue | 1,416 | 1,333 | 2,642 | 2,919 | 3,061 |
| Cost of goods sold | | | | | |
| Gross profit | 1,416 | 1,333 | 2,642 | 2,919 | 3,061 |
| SG&A | (1,386) | (1,495) | (2,528) | (2,767) | (2,875) |
| Employee share expense | | | | | |
| Operating profit | 30 | (162) | 114 | 152 | 186 |
| EBITDA | 157 | 56 | 430 | 494 | 535 |
| Depreciation | (51) | (142) | (240) | (266) | (274) |
| Amortisation | (76) | (76) | (76) | (76) | (76) |
| EBIT | 30 | (162) | 114 | 152 | 186 |
| Net interest expense | (8) | (40) | (100) | (142) | (121) |
| Associates & JCEs | | | | | |
| Other income | (20) | (92) | (21) | 1 | 0 |
| Eamings before tax | 2 | (293) | (8) | 11 | 66 |
| n come tax | 1 | 0 | 0 | 5 | 5 |
| Net profit after tax | 4 | (293) | (8) | 16 | 71 |
| Minority interests | - | - | - | - | - |
| Other items | | | | | |
| Preferred dividends | | | | | |
| Normalised NPAT | 4 | (293) | (8) | 16 | 71 |
| Extraordinary items | (6) (2) | (8) | (4) | 1 | 2 |
| Reported NPAT | (2) | (301) | (11) | 18 | 72 |
| Dividends | | | | | |
| Transfer to reserves | (2) | (301) | (11) | 18 | 72 |
| /aluation and ratio analysis | | | | | |
| FD normalised P/E (x) | 2,727.6 | na | na | 719.1 | 166.3 |
| FD normalised P/E at price target (x) | 2,560.7 | na | na | 675.1 | 156.1 |
| Reported P/E (x) | na | na | na | 669.8 | 162.0 |
| Dividend yield (%) | - | - | - | - | - |
| Price/cashflow (x) | na | na | 78.0 | 80.3 | 36.2 |
| Price/book (x) | 1.34 | 1.56 | 1.56 | 1.55 | 1.51 |
| EV/EBITDA (x) | 29.1 | 94.3 | 12.2 | 10.6 | 9.3 |
| EV/EBIT (x) | 152.9 | na | 46.2 | 34.4 | 26.7 |
| Gross margin (%) | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| EBITDA margin (%) | 11.1 | 4.2 | 16.3 | 16.9 | 17.5 |
| EBIT margin (%) | 2.1 | (12.1) | 4.3 | 5.2 | 6.1 |
| Net margin (%) | (0.2) | (22.6) | (0.4) | 0.6 | 2.4 |
| Effective tax rate (%) | (70.3) | na | na | (44.2) | (7.6) |
| Dividend payout (%) | na | na | na | | - |
| Capex to sales (%) | 74.3 | 69.1 | 8.5 | 4.3 | 2.1 |
| Capex to depreciation (x) | 20.5 | 6.5 | 0.9 | 0.5 | 0.2 |
| ROE (%) | (0.1) | (12.3) | (0.4) | 0.7 | 2.8 |
| ROA (pretax %) | 1.0 | (4.0) | 2.6 | 3.4 | 4.3 |
| Growth (%) | | | | | |
| Revenue | 295.0 | (5.9) | 98.2 | 10.5 | 4.9 |
| EBITDA | na | (64.4) | 670.6 | 14.9 | 8.4 |
| ЕВІТ | na | (643.0) | na | 33.7 | 22.4 |
| Normalised EPS | | (7,518.0) | na | | 332.4 |
| Normalised EPS | na na | (7,516.0) (7,518.0) | na | na na | 332.4 |
| Dor ohom | | | | | |
| Per share Perorted EDS (LIS\$) | (0.00) | (0.21) | (0.01) | 0.01 | 0.05 |
| Reported EPS (US\$) | (0.00) | (0.21) | (0.01) | | 0.05 |
| Norm EPS (US\$) | 0.00 | (0.20) | (0.00) | 0.01 | 0.04 |
| Fully diluted norm EPS (US\$) | 0.00 1.82 | (0.20) 1.57 | (0.00) 1.57 | 0.01 1.58 | 0.04 |
| Book value per share (US\$) | | | | | 1.62 |
| DPS (US\$) Source: Nomura e stimates | - | - | - | - | - |

Gradual EBITDA improvement as CoD ramps up

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| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
|----------------------------------|---------|---------|-------|-------|-------|
| EBITDA | 157 | 56 | 430 | 494 | 535 |
| Change in working capital | (60) | (168) | (155) | (218) | (103) |
| Other operating cashflow | (108) | 0 | (125) | (130) | (109) |
| Cashflow from operations | (11) | (112) | 150 | 146 | 324 |
| Capital expenditure | (1,052) | (920) | (225) | (125) | (65) |
| Free cashflow | (1,063) | (1,033) | (75) | 21 | 259 |
| Reduction in investments | - | - | - | - | - |
| Net acquisitions | | | | | |
| Reduction in other LT assets | (46) | 32 | 37 | 5 | 5 |
| Addition in other LT liabilities | 18 | (34) | 34 | 5 | 5 |
| Adjustments | (65) | (53) | (0) | (6) | (6) |
| Cashflow after investing acts | (1,156) | (1,088) | (3) | 25 | 263 |
| Cash dividends | | | | | |
| Equity issue | - | 384 | _ | | |
| Debt issue | 904 | 270 | 6 | (217) | (476) |
| Convertible debt issue | | | | | |
| Others | | | | | |
| Cashflow from financial acts | 904 | 653 | 6 | (217) | (476) |
| Net cashflow | (251) | (434) | 2 | (192) | (213) |
| Beginning cash | 1,134 | 883 | 449 | 451 | 259 |
| Ending cash | 883 | 449 | 451 | 259 | 46 |
| Ending net debt | 645 | 1,350 | 1,353 | 1,328 | 1,066 |

Placed additional equity in FY09 to buffer the CoD opening

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| As at 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
|--|-------|-------|--------|----------|-------|
| Cash & equivalents | 883 | 449 | 451 | 259 | 46 |
| Marketable securities | | | | | |
| Accounts receivable | 73 | 300 | 405 | 627 | 753 |
| Inventories | 2 | 7 | 7 | 7 | 7 |
| Other current assets | 18 | 20 | 20 | 20 | 20 |
| Total current assets | 976 | 775 | 882 | 913 | 825 |
| LT investments | | | | | |
| Fixed assets | 2,879 | 3,501 | 3,430 | 3,235 | 2,97 |
| Goodwill | 86 | 86 | 86 | 86 | 86 |
| Other intangible assets | 434 | 448 | 427 | 406 | 385 |
| Other LT assets | 123 | 91 | 54 | 49 | 44 |
| Total assets | 4,498 | 4,900 | 4,880 | 4,689 | 4,311 |
| Short-term debt | | 45 | 267 | 526 | 386 |
| Accounts payable | 443 | 498 | 448 | 452 | 475 |
| Other current liabilities | 7 | 17 | 17 | 17 | 17 |
| Total current liabilities | 450 | 559 | 732 | 995 | 878 |
| Long-term debt | 1,528 | 1,754 | 1,538 | 1,062 | 726 |
| Convertible debt Other LT liabilities | 111 | 78 | 112 | 117 | 122 |
| Total liabilities | | | | | |
| Minority interest | 2,090 | 2,391 | 2,382 | 2,174 | 1,726 |
| Preferred stock | - | - | - | - | - |
| Common stock | 13 | 16 | 16 | 16 | 16 |
| Retained earnings | (258) | (567) | (578) | (560) | (488 |
| Proposed dividends | (200) | (001) | (070) | (000) | (100 |
| Other equity and reserves | 2,654 | 3,060 | 3,060 | 3,059 | 3.058 |
| Total shareholders' equity | 2,409 | 2,509 | 2,498 | 2,515 | 2,586 |
| Total equity & liabilities | 4,498 | 4,900 | 4,880 | 4,689 | 4,312 |
| Liquidity (x) | -, | -, | ,,,,,, | -,,,,,,, | -, |
| Current ratio | 2.17 | 1.39 | 1.21 | 0.92 | 0.94 |
| Interest cover | 4.0 | (4.1) | 1.1 | 1.1 | 1.5 |
| Leverage | | | | | |
| Net debt/EBITDA (x) | 4.12 | 24.22 | 3.15 | 2.69 | 1.99 |
| Net debt/equity (%) | 26.8 | 53.8 | 54.2 | 52.8 | 41.2 |
| Activity (days) | | | | | |
| Days receivable | 15.9 | 51.1 | 48.7 | 64.5 | 82.5 |
| Days in ventory | na | na | na | na | na |
| Days payable | na | na | na | na | na |
| Cash cycle | na | na | na | na | na |

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REDUCE

Action

We lift our valuation of Melco on our revised earnings forecasts and higher PT for major value driver MPEL. While the holding discount may have widened to more than 40%, we continue to prefer MPEL, since Melco has a complex corporate structure and is subject to 24% CB dilution risk. While we note valuation is not expensive, we consider a re-rating unlikely in the short term, given a strong YTD rally and concern arising from rising credit risk and the opening of Galaxy Macau on its major value driver MPEL. Thus REDUCE maintained; PT lifted to HK\$4.83.

✓ Catalysts

Improvement in mass market share by MPEL and continued turnaround in its business at the City of Dreams are potential catalysts.

Anchor themes

We favour stocks with resilient qualities in a downturn as the expectation gap has introduced higher downside risk.

| Closing price on 11 Mar | HK\$5.13 |
|---------------------------|-----------------|
| Price target | HK\$4.83 |
| | (from HK\$4.34) |
| Upside/downside | -5.8% |
| Difference from consensus | -15.2% |
| | |
| FY11F net profit (HK\$mn) | (12.22) |
| Difference from consensus | -162.1% |

Nomura vs consensus

Source: Nomura

We expect Melco would still be marginally loss making in FY11F due to our lower-than-consensus assumption of MPEL's contributions.

Lack of re-rating catalysts

Rely on MPEL to re-rate

Given Melco is a holding company where over 90% of EV comes from its holding in MPEL, our estimates for Melco benefit from upward revisions to our earnings forecasts and PT for MPEL (now US\$6.9). In addition, other lines of businesses, valued based on market cap, have grown over time, further boosting our valuation for the stock. Still, after its strong YTD rally, we think any re-rating of Melco could face resistance, given new concerns stemming from MPEL's potential credit risk arising from its effort to step up direct VIP business, plus the potential impact of Galaxy Macau. Therefore, while we expect limited downside in the short run, we think it may be difficult for the stock to re-rate.

② Despite widening holding discount, still prefer MPEL

Despite the fact that the holding discount between Melco and MPEL has widened in recent months to over 40% versus 30% a year ago, we still prefer MPEL for direct exposure to Macau, because in the presence of derivative instruments and some frequent one-off items, Melco has a complex corporate structure. It is also subject to dilution risk from its convertible bonds.

3 In-line 4Q10 results

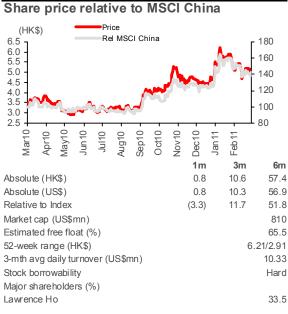
MPEL reported flat q-q 4Q10 adjusted EBITDA of US\$134mn, in line with market estimates. VIP turnover and mass market drop grew by 12% and 14% q-q, respectively. Management efforts continued to pay off amid favourable supply/demand dynamics.

4 Valuation and investment risks

We keep our sum-of-the-parts valuation approach, where we use our new MPEL PT of US\$6.9 and value the other business lines based on market cap. Upside risks: better-than-expected performance of CoD and strong VIP business growth.

Key financials & valuations 31 Dec (HK\$mn) FY09 FY10F FY11F FY12F Revenue 710 743 779 816 Reported net profit (1,450)(88)(12)132 132 Normalised net profit (1,134)(88)(12)Normalised EPS (HK\$) (0.92)(0.07)(0.01)0.11 Norm. EPS growth (%) na na na na Norm, P/E (x) na na na 48.0 EV/EBITDA (x) -6.6 812.1 82.0 29.9 Price/book (x) 0.9 1.0 0.9 1.0 Dividend vield (%) 0.0 0.0 0.0 0.0 (0.2)**ROE** (%) (19.9)20 (1.3)Net debt/equity (%) 7.2 10.6 9.0 7.5 Earnings revisions Previous norm. net profit (199.4)(219.2)(142.5)Change from previous (%) (56.0)(94.4)(192.3)Previous norm, EPS (HK\$) (0.162)(0.178) (0.116)

Source: Company, Nomura estimates



Source: Company, Nomura estimates

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Valuation and investment risks

Valuation

We value Melco using a sum-of-the-parts approach (method unchanged), combining: 1) Valuation method unchanged the value of MPEL using our revised target valuation of US\$6.9/ADR; 2) the effective stake for listed non-MPEL subsidiaries/associates at market value; and 3) net debt (cash net of bank, shareholders' loans and CBs). We adjust our MPEL-Melco holding discount from 35% to 40% to reflect the expanding holding discount trend assigned by the market (more details below). Our new PT is HK\$4.83.

| Exhibit 34. | Melco: | NFW | sum-o | f-the-narts | s valuation |
|-------------|--------|-----|-------|-------------|-------------|
| | | | | | |

| | | 2011F NAV | Per share |
|------------------------------|-------------------------------------|-----------|-----------|
| Components | Valuation methodology | (HK\$mn) | (HK\$) |
| Melco-Crown (MPEL US) | 33.81% of MPEL value at US\$6.9 | 9,678 | 7.87 |
| Melco-Lot (8198 HK) | 11.09% market value | 7 | 0.01 |
| Elixir Gaming Tech (EGT US) | 39.8% market value | 127 | 0.10 |
| Melco China Resorts (MCG CN) | 49.3% market value | 92 | 0.08 |
| Loans to associates | | 662 | 0.54 |
| Total EV | | 10,567 | 8.60 |
| Less: net (debt)/cash | Including CB and shareholders' loan | (587) | (0.48) |
| Net Asset Value | | 9,980 | 8.12 |
| Holding discount | 40% | (4,041) | (3.29) |
| Price target | | 5,939 | 4.83 |

Source: Nomura estimates

Exhibit 35. Melco: OLD sum-of-the-parts valuation

| | | 2011F NAV | Per share |
|------------------------------|-------------------------------------|-----------|-----------|
| Components | Valuation methodology | (HK\$mn) | (HK\$) |
| Melco-Crown (MPEL US) | 33.81% of MPEL value at US\$5.70 | 7,998 | 6.51 |
| Melco-Lot (8198 HK) | 11.09% market value | 14 | 0.01 |
| Elixir Gaming Tech (EGT US) | 39.8% market value | 88 | 0.07 |
| Melco China Resorts (MCG CN) | 49.3% market value | 43 | 0.03 |
| Loans to associates | | 662 | 0.54 |
| Total EV | | 8,804 | 7.16 |
| Less: net (debt)/cash | Including CB and shareholders' loan | (587) | (0.48) |
| Net Asset Value | | 8,217 | 6.68 |
| Holding discount | 35% | (2,876) | (2.34) |
| Price target | | 5,341 | 4.34 |

Source: Nomura estimates

We apply a Melco-MPEL discount since MPEL was spun off in December FY06. For simplicity, we ignore other non-MPEL assets and compare just the holding premium/discount for Melco's MPEL stake. The historical average has widened, as shown in the Exhibit below. We have adjusted our holding discount from 35% to 40% to reflect this trend.

MPEL-Melco holding discount has widened

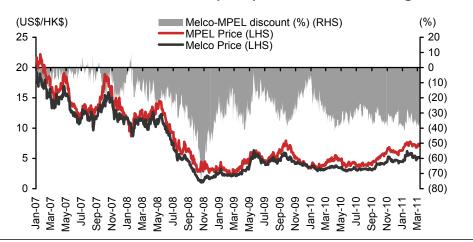
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Charlene Liu

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Exhibit 36. MPEL and Melco's share price performance and holding discount



Source: Bloomberg, Nomura research

Investment risks

Upside risks to our call include better-than-expected performance of CoD, strong VIP business growth, and further delays to other casino projects in Macau, which could limit upcoming supply.

Downside risks include regulatory changes by the China government, the potential recommencement of a VIP commission war, and weaker-than-expected performance of CoD.

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Financial statement analysis

Earnings revisions

Our EBITDA forecasts are unchanged, but we increase our net profit forecasts due to improved contributions / narrowed losses from MPEL, Melco's major holding. The difference is recognised under the line of "share of associate and JV net profit".

Exhibit 37. Melco: earnings revisions

| | EPS (HK\$) | | | EBITDA (HK\$mn) | | | EBITDA margin (%) | | |
|------------|------------|--------|--------|-----------------|-------|-------|-------------------|-------|-------|
| | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F | FY10F | FY11F | FY12F |
| Old | (0.16) | (0.18) | (0.12) | 49 | 51 | 52 | 6.5 | 6.5 | 6.4 |
| New | (0.07) | (0.01) | 0.11 | 49 | 51 | 52 | 6.5 | 6.5 | 6.4 |
| Change | 0.09 | 0.17 | 0.22 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Change (%) | 56 | 94 | 192 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

Source: Nomura estimates

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Financial statements

| Income statement (HK\$mn) | | | | | |
|--|---------------|--------------|------------------|-------------------|-----------------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| Revenue | 691 | 710 | 743 | 779 | 816 |
| Cost of goods sold | | | | | |
| Gross profit | 691 | 710 | 743 | 779 | 816 |
| SG&A | (612) | (658) | (695) | (728) | (764) |
| Employee share expense | | | | | |
| Operating profit | 79 | 52 | 49 | 51 | 52 |
| EBITDA | 79 | 52 | 49 | 51 | 52 |
| Depreciation | | | | | |
| Amortisation | | | | | |
| EBIT | 79 | 52 | 49 | 51 | 52 |
| Net interest expense | (107) | (99) | (99) | (99) | (99) |
| Associates & JCEs | (30) | (1,087) | (40) | 34 | 176 |
| Other income | (50) | (4.424) | (0.4) | (45) | 400 |
| Earnings before tax | (58) | (1,134) | (91) | (15) | 129 |
| Income tax | (1) | (1) | (0.4) | - (45) | 400 |
| Net profit after tax Minority interests | (59) | (1,135) 1 | (91) 3 | (15) 3 | 129 3 |
| Other items | 4 | ı | J | J | 3 |
| Preferred dividends | | | | | |
| Normalised NPAT | (56) | (1,134) | (88) | (12) | 132 |
| Extraordinary items | (2,301) | (316) | - | - | - |
| Reported NPAT | (2,357) | (1,450) | (88) | (12) | 132 |
| Dividends | | | | | |
| Transfer to reserves | (2,357) | (1,450) | (88) | (12) | 132 |
| | | | | | |
| Valuation and ratio analysis | | | | | 400 |
| FD normalised P/E at price target (v) | na | na | na | na | 48.0 45.2 |
| FD normalised P/E at price target (x) Reported P/E (x) | na na | na na | na na | na na | 48.0 |
| Dividend yield (%) | iia - | | 11a - | iia - | 40.0 |
| Price/cashflow (x) | 34.3 | na | na | 56.4 | 71.3 |
| Price/book (x) | 0.8 | 0.9 | 1.0 | 1.0 | 0.9 |
| EV/EBITDA (x) | 153.7 | (6.6) | 812.1 | 82.0 | 29.9 |
| EV/EBIT (x) | 153.7 | (6.6) | 812.1 | 82.0 | 29.9 |
| Gross margin (%) | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| EBITDA margin (%) | 11.4 | 7.3 | 6.5 | 6.5 | 6.4 |
| EBIT margin (%) | 11.4 | 7.3 | 6.5 | 6.5 | 6.4 |
| Net margin (%) | (341.1) | (204.3) | (11.8) | (1.6) | 16.1 |
| Effective tax rate (%) | na | na | na | na | - |
| Dividend payout (%) | na | na | na | na | - |
| Capex to sales (%) | 2.1 | 1.0 | - | - | - |
| Capex to depreciation (x) | na | na | na | na | na |
| ROE (%) | (26.2) | (19.9) | (1.3) | (0.2) | 2.0 |
| ROA (pretax %) | 0.4 | (11.7) | 0.1 | 1.1 | 2.9 |
| Growth (%) | | | | | |
| Revenue | (32.0) | 2.7 | 4.8 | 4.8 | 4.8 |
| EBITDA | (41.7) | (34.6) | (6.1) | 4.0 | 3.2 |
| EBIT | (41.7) | (34.6) | (6.1) | 4.0 | 3.2 |
| Normalised EPS | na | na | na | na | na |
| Normalised FDEPS | na | na | na | na | na |
| Per share | | | | | |
| Reported EPS (HK\$) | (1.92) | (1.18) | (0.07) | (0.01) | 0.11 |
| Norm EPS (HK\$) | (0.05) | (0.92) | (0.07) | (0.01) | 0.11 |
| Fully diluted norm EPS (HK\$) | (0.05) | (0.92) | (0.07) | (0.01) | 0.11 |
| Book value per share (HK\$) | 6.43 | 5.43 | 5.34 | 5.33 | 5.43 |
| DPS (HK\$) | | - | - | | |
| Source: Nomura estimates | | | | | |

MPEL's earnings the main driver

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| Cashflow (HK\$mn) | | | | | |
|----------------------------------|---------|---------|-------|-------|-------|
| Year-end 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12F |
| EBITDA | 79 | 52 | 49 | 51 | 52 |
| Change in working capital | 992 | 113 | 24 | 24 | 25 |
| Other operating cashflow | (887) | (283) | (91) | 37 | 11 |
| Cashflow from operations | 184 | (117) | (19) | 112 | 88 |
| Capital expenditure | (14) | (7) | - | - | - |
| Free cashflow | 169 | (125) | (19) | 112 | 88 |
| Reduction in investments | 1,340 | 929 | 40 | (34) | (176) |
| Net acquisitions | (99) | 351 | - | - | - |
| Reduction in other LT assets | (157) | 1,115 | (169) | 128 | 102 |
| Addition in other LT liabilities | 41 | (205) | 5 | 5 | 5 |
| Adjustments | (1,363) | (1,237) | (72) | (100) | 68 |
| Cashflow after investing acts | (68) | 828 | (215) | 112 | 88 |
| Cash dividends | | | | | |
| Equity issue | - | - | - | - | - |
| Debtissue | 233 | (346) | (50) | (50) | (50) |
| Convertible debt issue | | | | | |
| Others | (69) | (26) | - | - | - |
| Cashflow from financial acts | 164 | (372) | (50) | (50) | (50) |
| Net cashflow | 96 | 456 | (265) | 62 | 38 |
| Beginning cash | 309 | 405 | 861 | 596 | 658 |
| Ending cash | 405 | 861 | 596 | 658 | 696 |
| Ending net debt | 1,220 | 484 | 699 | 587 | 499 |

Source: Nomura estimates

| As at 31 Dec | FY08 | FY09 | FY10F | FY11F | FY12I |
|---------------------------------------|--------------|----------------|--------------|---------------|------------|
| Cash & equivalents | 405 | 861 | 596 | 658 | 696 |
| Marketable securities | | | | | |
| Accounts receivable | 131 | 35 | 35 | 35 | 3 |
| Inventories | | | | | |
| Other current assets | 353 | 169 | 160 | 152 | 14 |
| Total current assets | 888 | 1,065 | 791 | 845 | 87 |
| LT investments | 7,927 | 6,998 | 6,958 | 6,992 | 7,16 |
| Fixed assets | | | | | |
| Goodwill | | | | | |
| Other intangible assets | | | | | |
| Other LT assets | 1,591 | 475 | 644 | 516 | 41 |
| Total assets | 10,406 | 8,538 | 8,394 | 8,353 | 8,45 |
| Short-term debt | 346 | 166 | 116 | 66 | 10 |
| Accounts payable | | | | | |
| Other current liabilities | 480 | 313 | 329 | 346 | 36 |
| Total current liabilities | 826 | 480 | 446 | 412 50 | 37 |
| Long-term debt | 217 | 50 | 50 | | 5 |
| Convertible debt Other LT liabilities | 1,062 376 | 1,128 — 171 | 1,128 176 | 1,128 181 | 1,12 18 |
| Total liabilities | 2,481 | 1,829 | 1,800 | 1,771 | 1,74 |
| Minority interest | 26 | 27 | 27 | 27 | 2 |
| Preferred stock | 20 | _, | _, | _, | _ |
| Common stock | 615 | 615 | 615 | 615 | 61 |
| Retained earnings | | | | | |
| Proposed dividends | | | | | |
| Other equity and reserves | 7,285 | 6,067 | 5,951 | 5,939 | 6,07 |
| Total shareholders' equity | 7,900 | 6,682 | 6,567 | 6,554 | 6,68 |
| Total equity & liabilities | 10,406 | 8,538 | 8,394 | 8,353 | 8,45 |
| Liquidity (x) | | | | | |
| Current ratio | 1.07 | 2.22 | 1.78 | 2.05 | 2.31 |
| Interest cover | 0.7 | 0.5 | 0.5 | 0.5 | 0.5 |
| Leverage | | | | | |
| Net debt/EBITDA (x) | 15.43 | 9.36 | 14.39 | 11.62 | 9.56 |
| Net debt/equity (%) | 15.4 | 7.2 | 10.6 | 9.0 | 7.5 |
| Activity (days) | | | | | |
| Days receivable | 215.4 | 42.5 | 17.1 | 16.3 | 15.6 |
| Days inventory | na | na | na | na | na |
| Days payable | na | na | na | na | na |
| Cash cycle | na | na | na | na | na |

Convertible bonds — restructured in FY09

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A 'Bearish' stance, indicates that the analyst expects the sector to underperform the Benchmark during the next six months.

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- A 'Strong buy' recommendation indicates that upside is more than 20%.
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